



Contracting Authority: Southern African Development Community

**SUPPORT TO INDUSTRIALISATION AND PRODUCTIVE
SECTORS (SIPS)**

Guidelines
for grant applicants

Budget; USD 1,500,000.00

Reference: SADC/3/5/2/119

Deadline for submission of concept note and full application: DATE 28th
January 2021

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NOTICE

This is an open call for proposals, where all documents are submitted together (concept note and full application). In the first instance, only the concept notes will be evaluated. Thereafter, for the lead applicants who have been pre-selected, the full applications will be evaluated. After the evaluation of the full applications, an eligibility check will be performed for those which have been provisionally selected. Eligibility will be checked on the basis of the supporting documents requested by the Contracting Authority and the signed 'declaration by the lead applicant' sent together with the full application.

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1. SUPPORT TO INDUSTRIALISATION AND PRODUCTIVE SECTORS (SIPS)

1.1. BACKGROUND

In order to address the challenges facing the region on regional integration, the SADC Summit of Heads of States and Government in April 2015 approved the Revised Regional Indicative Strategic Development Plan (RISDP) 2015-2020, which prioritises Industrial Development and Market Integration and places industrialisation at the centre of the regional integration agenda. The Revised RISDP seeks to front-load and accelerate industrialisation in the SADC region. The 2015 Summit also approved the SADC Industrialisation Strategy and Roadmap 2015-2063 and directed the SADC Secretariat to develop a detailed and costed Action Plan for the Strategy which was approved in March 2017. The Strategy, Roadmap and Action Plan seek to engender a major economic and technological transformation at the national and regional levels through beneficiation and value addition to the region's diverse resources, within the context of deeper regional integration. It seeks to address the development challenges of the region by progressively moving from a factor-driven to an investment and efficiency-driven approach and ultimately to a high growth trajectory driven by knowledge, innovation and business sophistication.

The region has committed to fast track the implementation of policies to support the development of value chains in agro-processing and agriculture; pharmaceuticals and; mineral beneficiation. Other value chains of strategic interest include consumer goods, capital goods and services. It is expected that this approach will enable SADC member states to specialize in those productive processes and activities where they have competitive advantage, thereby diversifying each country's industrial base. To this end, the Industrialisation Strategy Costed Action Plan has identified a number of milestones that must be implemented by 2020, including the development of at least 10 regional/global value chains and value addition strategies. In order to support this process, the EU and SADC have developed a Programme to Support the Industrialization and the Productive Sectors (SIPS) that targets two specific value chains: leather and associated value chains in the agro-processing sector and anti-retroviral (ARV) and associated value chains in the pharmaceutical sector.

This Action is part of the overall Support to Industrialisation and the Productive Sectors (SIPS) programme supported by the European Union (EU) for the Secretariat of the Southern African Development Community (SADC) as approved by the European Commission in October 2017. Pursuant to this, the overall Support to Industrialisation and Productive Sectors (SIPS) Programme was formulated with three key results:

Result 1: Enhanced policy, regulatory and business environment on national and regional levels for development and sustainable operation of regional value chains (for selected products) in the agro-processing and pharmaceutical sectors.

Result 2: Private sector participation in Regional Anti-retroviral (ARV) value chains enhanced.

Result 3: Private sector participation in Regional Leather Value Chain enhanced.

While Result 1 and Results 2 and 3 will have separate implementation arrangements, the three results shall be implemented in a coordinated way and will complement each other, and the SADC Secretariat will be responsible for the overall coordination and steering of the whole SIPS Programme.

The SADC Secretariat is responsible for implementing Result 1 and collaborating implementation of some activities in Results 2 and 3 related to a) the pooled procurement of ARV and associated products b) removal of barriers to input supply for both regional value chains, and c) the domestication of public health related TRIPS flexibilities; d) facilitation of export and import procedures for both value chains and e) harmonisation of standards and programmes of quality assurance and certification in the leather value chain. This document therefore describes the specific action that the SADC Secretariat will undertake to achieve Result 1 and contribute to Results 2 and 3. The estimated total cost of this action is €7.8 million over a duration period of 55 months. This Action will focus on activities aimed at enhancing policy, regulatory and business environment at the national and regional levels for the development and sustainable operation of the leather and anti-retrovirals (ARV) regional value chains.

The EU and the SADC Secretariat have identified the Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH (GIZ) as the lead implementation agency for Results 2 and 3 of the Programme. GIZ has been implementing the CESARE II programme, which aims to support SADC Member States in the improvement of the preconditions for trade in goods and services in line with the SADC industrialization agenda. Results 2 and 3 will focus on enhancing the participation of the private sector in the regional value chains on leather and associated value chains and ARV and associated products.

The development of well organised and competitive value chains is a crucial driver of the SADC regional industrialization strategy in view of their potential for expanding production possibilities and enhancing cross-border utilisation of the natural and human resources of the region. Thus, moving upwards and strengthening regional value chains (RVCs) and taking positions in critical and higher segments of global value chains (GVCs) constitute one of the major drivers of industrialization in SADC. The selected priority focus areas where foundations for developing regional value chains are highest include (i) Leather and associated value chains in the agro-processing sector and (ii) Anti-retrovirals (ARVs) and associated value chains in the pharmaceutical sector. The associated value chains in the programme are by definition the ones providing direct inputs to the leather and ARV value chains. However, other value chains and related products may be considered notably in the pharmaceutical sector considering they are complementary to the manufacturing of ARVs and therefore could maximise the impact of the intervention. These priority focus areas meet the criteria for identification of regional sustainable value chains that are contained in the Costed Action Plan for the SADC Industrialisation Strategy.

This Programme is relevant for the United Nations 2030 Agenda for Sustainable Development. It contributes primarily to the progressive achievement of SDG 9 "Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation", and in particular towards: 9.2 "*Promote inclusive and sustainable industrialisation and, by 2030, significantly raise industry's share of employment and gross domestic product, in line with national circumstances, and double its share in least developed countries*"; 9.3 "*increase the access of small-scale industrial and other enterprises, in particular in developing countries, to financial services, including affordable credit, and their integration into value chains and markets*"; and 9.5 "*Enhance scientific research, upgrade the technological capabilities of industrial sectors in all countries, in particular developing countries, including, by 2030, encouraging innovation and substantially increasing the number of research and development workers per 1 million people and public and private research and development spending*".

1.2. OBJECTIVES OF THE PROGRAMME AND PRIORITY ISSUES

The **global objective** of this call for proposals is: to contribute to the SADC industrialisation and regional integration agenda through technological transformation and innovation.

The **specific objective(s)** of this call for proposals are: Improved and enhanced innovation, technology development and transfer in the Leather and Anti-retroviral (ARV) value chains.

High levels of innovation and increased business sophistication are standout characteristics of highly advanced economies. However, a significant gap exists between SADC economies and their competitors, such as those in East and South Asia and Latin America in both funding and application of knowledge generation and technology. As a result, the region cannot attract investment in knowledge-based and high-technology industries and risks being locked indefinitely into low-technology, low-wage "screwdriver" assembly activities or export of low value unprocessed products.

The aim of this call for proposals is to support innovation, technology development and upgrade and product development and commercialization for the pharmaceutical and agro-processing value chains through competitive and targeted calls for proposals. The grants will focus on supporting small & medium size companies with technology upgrades and development, product development and commercialization to facilitate linkages with bigger companies or industries in the regional and global value chains ecosystems in pharmaceuticals (**ARVs and associated products**) and agro-processing (**Leather and associated products**). With the advent of the Fourth Industrial Revolution,

there is a great need for companies and industries to invest in innovation, technology advancement and digitization. Therefore, support will also be given to centres of excellence to provide leadership in knowledge generation, innovation and technology development to support and advance regional value chains in pharmaceuticals and agro-processing. The overall call will support the following interventions:

- a) Process upgrades' that bring better or more innovative production methods for more efficient conversion of inputs into outputs;
- b) Product upgrades' that involve producing better or higher quality products;
- c) Functional upgrades' that enable firms to move from low value-added tasks, to higher value-added activities, such as marketing of Research, Development and Innovation (RDI), technology upgrades and transfer and product development; and
- d) Chain upgrades' that allow firms to tap into value chains that represent more value added as a whole.

Leather

The priority areas for the call are as follows:

- i. Innovation and technology for improved animal husbandry and breeding of livestock for improved quality of skins (including exotic leather)
- ii. Waste beneficiation for other industries, value addition to fallen carcasses for leather, feed fertilizer/chemical industry
- iii. Leather repurposing using biotechnology for a circular economy
- iv. Tanning and hide processing technologies (Eco-sustainable tanning)
- v. Equipment production and machinery for leather processing (e.g 3-D printing)
- vi. Support for SMEs in design and product development

ARVs

The SADC Protocol on Health as approved in 1999 provides for a legally enforceable framework for cooperation among Member States and for the overall development of the Pharmaceutical Industry in the region. The Protocol highlights as some of its key objectives, the need for coordination of regional efforts on epidemic preparedness and control, with the ultimate ambition to eradicate communicable and non-communicable diseases in the region. This is to be achieved through, among others, education and training, efficient laboratory services and common strategies to address the health needs of vulnerable groups. Furthermore, the Protocol advances the establishment of institutional mechanisms within the regional health sector to oversee implementation thereof.

On the other hand, the pharmaceutical policy framework is defined in the 'SADC Pharmaceutical Business Plan (2007-2013)', which was updated into the Pharmaceutical Business Plan 2015-2019. Both have a specific chapter on stimulating regional production, where the specific strategy is: "*Rationalizing and maximizing the research and production capacity of local and regional pharmaceutical industry of generic essential medicines and African Traditional Medicines*".

The priority areas for the call are as follows:

- (i) Innovative business processes in good manufacturing practices and WHO prequalification standards
- (ii) Innovations and technology transfer in APIs production and manufacturing
- (iii) Innovation and technology driven high quality and eco-friendly ARVs production systems
- (iv) Use of indigenous technologies and materials for production of ARVs
- (v) Application of new technologies in pharmaceutical manufacturing in general with particular focus on ARV manufacturing

Note: Applicants are encouraged to integrate response to the COVID-19 pandemic in the project proposals.

1.3. FINANCIAL ALLOCATION PROVIDED BY THE CONTRACTING AUTHORITY

The overall indicative amount made available under this call for proposals is **USD 1,500,000.00**. The Contracting Authority reserves the right not to award all available funds.

Each pilot project/action will be between **USD 300.000** and **USD 500.000**. This amount will depend on the nature and scale of the proposal.

a) Size of grants

Any grant requested under this call for proposals must fall between the following minimum and maximum percentages of total eligible costs of the action:

- Minimum percentage: 60 % of the total eligible costs of the action.
- Maximum percentage: 80% of the total eligible costs of the action

b) The grant may cover the entire eligible costs of the action if this is deemed essential to carry it out. If that is the case, the lead applicant must justify full financing in section 2.1 of Part B of the grant application form. The validity of the justification provided will be examined during the evaluation procedure. The absence of any justification may lead to the rejection of the application.

2. RULES FOR THIS CALL FOR PROPOSALS

These guidelines set out the rules for the submission, selection and implementation of the actions financed under this call, in conformity with the SADC Procurement and Grants Policy of 2019 and SADC Procurement and Grants Guidelines of November 2020, which is applicable to the present call (available on the Internet at this address <http://www.sadc.int/opportunities/procurement/sadc-procurement-documentation/>)

2.1. ELIGIBILITY CRITERIA

There are three sets of eligibility criteria, relating to:

(1) the actors:

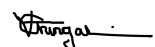
- The '**lead applicant**', i.e. the entity submitting the application form (2.1.1),
- if any, its **co-applicant(s)** (**where it is not specified otherwise the lead applicant and its co-applicant(s) are hereinafter jointly referred as "applicant(s)"**) (2.1.1),
- and, if any, **affiliated entity(ies)** to the lead applicant and/or to a co-applicant(s). (2.1.2);

(2) the actions:

Actions for which a grant may be awarded (2.1.4);

(3) the costs:

- types of cost that may be taken into account in setting the amount of the grant (2.1.5).



2.1.1. Eligibility of applicants (i.e. lead applicant and co-applicant(s))

Lead applicant

- (1) In order to be eligible for a grant, the lead applicant must:
- be a legal person **and**
 - be non-profit-making **and**
 - be established in a one or more than one SADC Member State **and/or**
 - be established in a) an ACP State; b) a Member State of the European Union; c) beneficiaries of the Instrument for pre-accession assistance; d) a Member State of the European Economic Area; e) Overseas Countries and Territories; f) developing countries and territories, as included in the OECD-DAC list of ODA Recipients, which are not members of the G20 group, without prejudice to the status of the Republic of South Africa¹ (See footnote), as governed by Protocol 3 of the Partnership Agreement; and be a legal person with experience in undertaking research and innovation activities in the SADC region; **and**
 - be directly responsible for the preparation and management of the action.
- (2) Potential applicants may not participate in calls for proposals or be awarded grants if they are in any of the situations listed in section 2.5.2 of the SADC Guidelines for Procurement and Grants;

In Part B section 8 of the grant application form ('declaration by the lead applicant'), the lead applicant must declare that the lead applicant himself, the co-applicant(s) and affiliated entity(ies) are not in any of these situations.

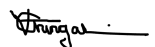
The lead applicant may act individually if established in one or more SADC Member States, or with co-applicant if not established in a SADC Member State, as follows:

(i) Eligible applicants not established in one or more SADC Member States must act with at least one co-applicant established in a SADC Member State.

(ii) The co-applicant shall be responsible for the implementation of a minimum of 35% of the total eligible costs or a minimum of 20% of total eligible costs in the case of two or more co-applicants

If awarded the grant contract, the lead applicant will become the beneficiary identified as such in the grant contract. The lead applicant is the main interlocutor of the Contracting Authority. It represents and acts on behalf of any other co-beneficiary (if any) and coordinate the design and implementation of the action.

Co-applicant(s)



¹ Article 4 (1) of the said Protocol 3 excludes South Africa as a beneficiary from EU Development Finance. However, natural and legal persons from South Africa are allowed to participate in awards of contracts financed from the financial resources under the Cotonou Agreement and that participation does not benefit from the preferences accorded to natural and legal persons from ACP States.

Co-applicants participate in designing and implementing the action, and the costs they incur are eligible in the same way as those incurred by the lead applicant.

Co-applicants must satisfy the eligibility criteria as applicable to the lead applicant himself/herself.

Co-applicants must sign the mandate in Part B section 4 of the grant application form. If awarded the grant contract, the co-applicant(s) (if any) will become beneficiary(ies) in the action (together with the lead applicant)

2.1.2. *Affiliated entities*

The lead applicant and its co-applicant(s) may act with affiliated entity(ies).

Only the following entities may be considered as affiliated entities to the lead applicant and/or to co-applicant(s):

Only entities having a structural link with the applicants (i.e. the lead applicant or a co-applicant), in particular a legal or capital link.

This structural link encompasses mainly two notions:

- (i) Control on the annual financial statements, consolidated financial statements and related reports of certain types of undertakings:

Entities affiliated to an applicant may hence be:

- Entities directly or indirectly controlled by the applicant (daughter companies or first-tier subsidiaries). They may also be entities controlled by an entity controlled by the applicant (granddaughter companies or second-tier subsidiaries) and the same applies to further tiers of control;
- Entities directly or indirectly controlling the applicant (parent companies). Likewise, they may be entities controlling an entity controlling the applicant;
- Entities under the same direct or indirect control as the applicant (sister companies).

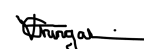
- (ii) Membership, i.e. the applicant is legally defined as a e.g. network, federation, association in which the proposed affiliated entities also participate or the applicant participates in the same entity (e.g. network, federation, association) as the proposed affiliated entities.

The structural link shall as a general rule be neither limited to the action nor established for the sole purpose of its implementation. This means that the link would exist independently of the award of the grant; it should exist before the call for proposals and remain valid after the end of the action.

By way of exception, an entity may be considered as affiliated to an applicant even if it has a structural link specifically established for the sole purpose of the implementation of the action in the case of so-called “sole applicants” or “sole beneficiaries”. A sole applicant or a sole beneficiary is a legal entity formed by several entities (a group of entities) which together comply with the criteria for being awarded the grant. For example, an association is formed by its members.

What is not an affiliated entity?

The following are not considered entities affiliated to an applicant:



- Entities that have entered into a (procurement) contract or subcontract with an applicant, act as concessionaires or delegates for public services for an applicant,
- Entities that receive financial support from the applicant,
- Entities that cooperate on a regular basis with an applicant on the basis of a memorandum of understanding or share some assets,
- Entities that have signed a consortium agreement under the grant contract (unless this consortium agreement leads to the creation of a "sole applicant" as described above).

How to verify the existence of the required link with an applicant?

The affiliation resulting from control may in particular be proved on the basis of the consolidated accounts of the group of entities the applicant and its proposed affiliates belong to.

The affiliation resulting from membership may in particular be proved on the basis of the statutes or equivalent act establishing the entity (network, federation, association) which the applicant constitutes or in which the applicant participates.

If the applicants are awarded a grant contract, their affiliated entity(ies) will not become beneficiary(ies) of the action and signatory(ies) of the grant contract. However, they will participate in the design and in the implementation of the action and the costs they incur (including those incurred for implementation contracts and financial support to third parties) may be accepted as eligible costs, provided they comply with all the relevant rules already applicable to the beneficiary(ies) under the grant contract.

Affiliated entity(ies) must satisfy the same eligibility criteria as the lead applicant and the co-applicant(s). They must sign the affiliated entity(ies) statement in Part B section 5 of the grant application form.]

2.1.3. Associates and Contractors

The following entities are not applicants nor affiliated entities and do not have to sign the "mandate for co-applicant(s)" or "affiliated entities' statement":

- Associates

Other organisations or individuals may be involved in the action. Such associates play a real role in the action but may not receive funding from the grant, with the exception of per diem or travel costs. Associates do not have to meet the eligibility criteria referred to in section 2.1.1. Associates must be mentioned in Part B section 6 — ‘Associates participating in the action’ — of the grant application form.

- Contractors

The beneficiaries and their affiliated entities are permitted to award contracts. Associates or affiliated entity(ies) cannot be also contractors in the project. Contractors are subject to the procurement rules set out in the Procurement rules agreed between the Lead Applicant and the Contractors.

2.1.4. Eligible actions: actions for which an application may be made

Definition:

An action is composed of a set of activities.

Duration

The initial planned duration of an action may not be less than 12 months nor exceed 24 months.

Sectors or themes:

Dringas

Leather

The priority areas for the call are as follows:

- (i) Innovation and technology for improved animal husbandry and breeding of livestock for improved quality of skins (including exotic leather)
- (ii) Waste beneficiation for other industries, value addition to fallen carcasses for leather, feed fertilizer/chemical industry
- (iii) Leather repurposing using biotechnology for a circular economy
- (iv) Tanning and hide processing technologies (Eco-sustainable tanning)
- (v) Equipment production and machinery for leather processing (e.g 3-D printing)
- (vi) Support for SMEs in design and product development

ARVs

The priority areas for the call are as follows:

- (i) Innovative business processes in good manufacturing practices and WHO prequalification standards
- (ii) Innovations and technology transfer in APIs production and manufacturing
- (iii) Innovation and technology driven high quality and eco-friendly ARVs production systems
- (iv) Use of indigenous technologies and materials for production of ARVs
- (v) Application of new technologies in pharmaceutical manufacturing in general with particular focus on ARV manufacturing

Location

Actions must take place in at least 2 Member States of SADC region, except South Africa in accordance with Article 4 (1) of Protocol 3 under the Cotonou Agreement, which excludes South Africa as a beneficiary from EU Development Finance.

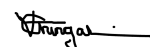
Types of action

The following types of action are ineligible:

- actions concerned only or mainly with individual sponsorships for participation in workshops, seminars, conferences and congresses;
- actions concerned only or mainly with individual scholarships for studies or training courses.

Types of activity

Actions which may be financed under this call are applied research related activities including: innovation (products, services, business processes), technology transfer and diffusion, technology demonstration, prototypes development and testing, and commercialization.



Financial support to third parties²

Applicants shall not propose financial support to third parties.

Visibility

The applicants must take all necessary steps to publicise the fact that the SADC and the EU has financed or co-financed the action. As far as possible, actions that are wholly or partially funded by the SADC and EU partnership must incorporate information and communication activities designed to raise the awareness of specific or general audiences of the reasons for the action and the SADC-EU support for the action in the country or region concerned, as well as the results and the impact of this support.

Applicants must comply with the objectives and priorities and guarantee the visibility of the EU financing (see the Communication and Visibility Manual for EU external actions specified and published by the European Commission at http://ec.europa.eu/europeaid/funding/communication-and-visibility-manual-eu-external-actions_en).

Number of applications and grants per applicants / affiliated entities

The lead applicant may not submit more than two application(s) under this call for proposals. The lead applicant may not be awarded more than one grant(s) under this call for proposals. The lead applicant may not be a co-applicant or an affiliated entity in another application at the same time.

A co-applicant/affiliated entity may not submit more than **2 (two)** application(s) under this call for proposals.

A co-applicant/affiliated entity may not be awarded more than **2 (two)** grant(s) under this call for proposals.

2.1.5. Eligibility of costs: costs that can be included

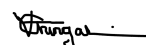
Only 'eligible costs' can be covered by a grant. The categories of costs that are eligible and non-eligible are indicated below. The budget is both a cost estimate and an overall ceiling for 'eligible costs'.

The reimbursement of eligible costs may be based on any or a combination of the following forms:

1. Actual costs incurred by the beneficiary(ies) and affiliated entity(ies).
2. One or more simplified cost options

Simplified cost options may take the form of:

- **unit costs:** covering all or certain specific categories of eligible costs which are clearly identified in advance by reference to an amount per unit.
- **lump sums:** covering in global terms all or certain specific categories of eligible costs which are clearly identified in advance.
- **flat-rate financing:** covering specific categories of eligible costs which are clearly identified in advance by applying a percentage fixed ex ante.



² These third parties are neither affiliated entity(ies) nor associates nor contractors.

The amounts or rates have to be based on estimates using objective data such as statistical data or any other objective means or with reference to certified or auditable historical data of the applicants or the affiliated entity(ies). The methods used to determine the amounts or rates of unit costs, lump sums or flat-rates must comply with the criteria established in Annex E, and especially ensure that the costs correspond fairly to the actual costs incurred by the beneficiary(ies) and affiliated entity(ies), are in line with their accounting practices, no profit is made and the costs are not already covered by other sources of funding (no double funding). Refer to Annex E for directions and a checklist of controls to assess the minimum necessary conditions that provide reasonable assurance for the acceptance of the proposed amounts.

Applicants proposing these forms of reimbursement, must clearly indicate in worksheet no.1 of Annex B, each heading/item of eligible costs concerned by this type of financing, i.e. add the reference in capital letters to "UNIT COST" (per month/flight etc), "LUMPSUM", "FLAT RATE" in the Unit column. (see example in Annex E)

Additionally in Annex B, in the second column of worksheet no.2, "Justification of the estimated costs" per each of the corresponding budget item or heading applicants must:

- describe the information and methods used to establish the amounts of unit costs, lump sums and/or flat-rates, to which costs they refer, etc.
- clearly explain the formulas for calculation of the final eligible amount³
- identify the beneficiary who will use the simplified cost option (in case of affiliated entity, specify first the beneficiary), in order to verify the maximum amount per each beneficiary (which includes if applicable simplified cost options of its affiliated entity(ies))

At contracting phase, the Contracting Authority decides whether to accept the proposed amounts or rates on the basis of the provisional budget submitted by the applicants, by analysing factual data of grants carried out by the applicants or of similar actions and by performing checks established by Annex E.

The total amount of financing on the basis of simplified cost options that can be authorised by the Contracting Authority for any of the applicants individually (including simplified cost options proposed by their own affiliated entities) cannot exceed USD 30 000 (the indirect costs are not taken into account).

Recommendations to award a grant are always subject to the condition that the checks preceding the signing of the grant contract do not reveal problems requiring changes to the budget (such as arithmetical errors, inaccuracies, unrealistic costs and ineligible costs). The checks may give rise to requests for clarification and may lead the Contracting Authority to impose modifications or reductions to address such mistakes or inaccuracies. It is not possible to increase the grant or the percentage of SADC Secretariat co-financing as a result of these corrections.

It is therefore in the applicants' interest to provide a **realistic and cost-effective budget**.

The simplified cost option may also take the form of an apportionment of Field Office's costs. Field Office means a local infrastructure set up in one of the countries where the action is implemented or a nearby country. (Where the action is implemented in several third countries there

3 Examples:- for staff costs: number of hours or days of work * hourly or daily rate pre-set according to the category of personnel concerned;- for travel expenses: distance in km * pre-set cost of transport per km; number of days * daily allowance pre-set according to the country;- for specific costs arising from the organization of an event: number of participants at the event * pre-set total cost per participant etc.

can be more than one Field Office). That may consist of costs for local office as well as human resources.

A Field Office may be exclusively dedicated to the action financed (or co-financed) or may be used for other projects implemented in the partner country. When the Field Office is used for other projects, only the portion of capitalised and operating costs which corresponds to the duration of the action and the rate of actual use of the field office for the purpose of the action may be declared as eligible direct costs.

The portion of costs attributable to the action can be declared as actual costs or determined by the beneficiary(ies) on the basis of a simplified allocation method (apportionment).

The method of allocation has to be:

1. Compliant with the beneficiary's usual accounting and management practices and applied in a consistent manner regardless of the source of funding and
2. Based on an objective, fair and reliable allocation keys. (Please refer to Annex F to have examples of acceptable allocation keys).

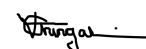
A description prepared by the entity of the allocation method used to determine Field Office's costs in accordance with the entity's usual cost accounting and management practices and explaining how the method satisfy condition 1 and 2 indicated above, has to be presented in a separate sheet and annexed to the Budget.

The method will be assessed and accepted by the evaluation committee and the Contracting Authority at contracting phase.

At the time of carrying out the expenditure verifications, the auditors may check if the costs reported are compliant with the method described by the beneficiary(ies) and accepted by the Contracting Authority.

Adequate record and documentation must be kept by the beneficiary(ies) to prove the compliance of the simplified allocation method used with the conditions set out above. Upon request of the beneficiary(ies), this compliance can be assessed and approved ex-ante by an independent external auditor. In such a case, the simplified allocation method will be automatically accepted by the evaluation committee and it will not be challenged ex post.

When costs are declared on the basis of such allocation method the amount charged to the action is to be indicated in the column "TOTAL COSTS" and the mention "APPORTIONMENT" is to be indicated in the column "units" (under budget heading 1 (Human resources) and 4 (Local Office) of the Budget).



Eligible direct costs

To be eligible under this call for proposals, costs must comply with the provisions of Article 14 of the General Conditions to the standard grant contract (see Annex F of the guidelines).

The applicants (and where applicable their affiliated entities) agree that the expenditure verification(s) referred to in Article 15.7 of the General Conditions to the standard grant contract (see Annex F of

the guidelines) will be carried out by {the Contracting Authority or any external body authorised by the SADC Secretariat.

Salary costs of the personnel of national administrations may be eligible to the extent that they relate to the cost of activities which the relevant public authority would not carry out if the action were not undertaken.

Contingency reserve

The budget may include a contingency reserve not exceeding 5% of the estimated direct eligible costs. It can only be used with the **prior written authorisation** of the Contracting Authority.

Eligible indirect costs

The indirect costs incurred in carrying out the action may be eligible for flat-rate funding, but the total must not exceed 7% of the estimated total eligible direct costs. Indirect costs are eligible provided that they do not include costs assigned to another budget heading in the standard grant contract. The lead applicant may be asked to justify the percentage requested before the grant contract is signed. However, once the flat rate has been fixed in the Special Conditions of the grant contract, no supporting documents need to be provided.

If any of the applicants or affiliated entity(ies) is in receipt of an operating grant financed by the SADC Secretariat, it may not claim indirect costs on its incurred costs within the proposed budget for the action.

Contributions in kind

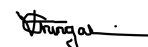
Contributions in kind mean the provision of goods or services to beneficiaries or affiliated entities free of charge by a third party. As contributions in kind do not involve any expenditure for beneficiaries or affiliated entities, they are not eligible costs.

Contributions in kind may not be treated as co-financing

Ineligible costs

The following costs are not eligible:

- debts and debt service charges (interest);
- provisions for losses or potential future liabilities;
- costs declared by the beneficiary(ies) and financed by another action or work programme receiving a SADC Secretariat grant;
- purchases of land or buildings, except where necessary for the direct implementation of the action, in which case ownership must be transferred in accordance with Article 7.5 of the General Conditions of the standard grant contract, at the latest at the end of the action;
- currency exchange losses;
- taxes, including VAT, unless the Beneficiary (or, where applicable, its partners) can show it cannot reclaim and the applicable regulations do not exclude coverage of taxes;
- credit to third parties.



Disbursement of funds

Financial management of the project shall be within the existing SADC Secretariat institutional financial arrangements. Within the administrative rules, Member States can agree on mechanisms to expedite disbursements of Funds. Disbursements of Funds to the project shall be in tranches such that

the first disbursement does not exceed 25% of the total amount of the project Funding. 75% of any previous disbursement must be cleared before the next disbursement is effected. A clear detailed financial and technical report must be submitted as part of the application for any subsequent disbursements, according to the Guidelines of the Implementation of the Projects which will be part and parcel of the agreement to be signed.

Ethics clauses and Code of Conduct

a) Absence of conflict of interest

The applicant must not be affected by any conflict of interest and must have no equivalent relation in that respect with other applicants or parties involved in the actions. Any attempt by an applicant to obtain confidential information, enter into unlawful agreements with competitors or influence the evaluation committee or the contracting authority during the process of examining, clarifying, evaluating and comparing applications will lead to the rejection of its application.

b) Respect for human rights as well as environmental legislation and core labour standards

The applicant and its staff must comply with human rights. In particular and in accordance with the applicable act, applicants who have been awarded contracts must comply with the environmental legislation including multilateral environmental agreements, and with the core labour standards as applicable and as defined in the relevant International Labour Organisation conventions (such as the conventions on freedom of association and collective bargaining; elimination of forced and compulsory labour; abolition of child labour).

Zero tolerance for sexual exploitation and sexual abuse:

SADC applies a policy of 'zero tolerance' in relation to all wrongful conduct which has an impact on the professional credibility of the applicant.

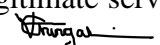
Physical abuse or punishment, or threats of physical abuse, sexual abuse or exploitation, harassment and verbal abuse, as well as other forms of intimidation shall be prohibited.

c) Anti-corruption and anti-bribery

The applicant shall comply with all applicable laws and regulations and codes relating to anti-bribery and anti-corruption. SADC reserves the right to suspend or cancel project financing if corrupt practices of any kind are discovered at any stage of the award process or during the execution of a contract and if the contracting authority fails to take all appropriate measures to remedy the situation. For the purposes of this provision, 'corrupt practices' are the offer of a bribe, gift, gratuity or commission to any person as an inducement or reward for performing or refraining from any act relating to the award of a contract or execution of a contract already concluded with the contracting authority.

d) Unusual commercial expenses

Applications will be rejected or contracts terminated if it emerges that the award or execution of a contract has given rise to unusual commercial expenses. Such unusual commercial expenses are commissions not mentioned in the main contract or not stemming from a properly concluded contract referring to the main contract, commissions not paid in return for any actual and legitimate service,



commissions remitted to a tax haven, commissions paid to a payee who is not clearly identified or commissions paid to a company which has every appearance of being a front company.

Grant beneficiaries found to have paid unusual commercial expenses on projects funded by SADC/ European Union are liable, depending on the seriousness of the facts observed, to have their contracts terminated or to be permanently excluded from receiving further funds.

e) Breach of obligations, irregularities or fraud

The contracting authority reserves the right to suspend or cancel the procedure, where the award procedure proves to have been subject to breach of obligations, irregularities or fraud. If breach of obligations, irregularities or fraud are discovered after the award of the contract, the contracting authority may refrain from concluding the contract.

2.2. HOW TO APPLY AND THE PROCEDURES TO FOLLOW

2.2.1. *Application forms*

Applications must be submitted in accordance with the instructions on the concept note and the full applications in the grant application form annexed to these guidelines (Annex A). Applicants must apply in English.

Any error or major discrepancy related to the points listed in the instructions on the concept note or any major inconsistency in the application e.g. if the amounts in the budget worksheets are inconsistent) may lead to the rejection of the application.

Clarifications will only be requested when the information provided is unclear and thus prevents the Contracting Authority from conducting an objective assessment.

Hand-written applications will not be accepted.

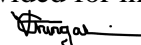
Please note that only the grant application form and the published annexes which have to be filled in (budget, logical framework) will be evaluated. It is therefore of utmost importance that these documents contain ALL the relevant information concerning the action. No additional annexes should be sent.

2.2.2. *Where and how to send applications*

Applications must be submitted in one original scanned version, the complete application form (Part A: concept note and Part B: full application form), budget and logical framework (i.e. the application must not be split into several different files).

Where a lead applicant sends several different applications (if allowed to do so by the guidelines of the call), each one has to be sent separately.

The e-mail subject must bear the **reference number and the title of the call for proposals**. Applications must be submitted electronically via a specific email address provided for in section 2.2.3 below



Lead applicants must verify that their application is complete using the checklist (section 7 of Part B of the grant application form). Incomplete applications may be rejected.

2.2.3. Deadline for submission of applications

The deadline for the submission of applications **26th February 2021** electronically to the email below. Both Concept Note and Full Application should be submitted together to the email provided below on or before the closing date and time at **14:00hrs**. Any application submitted after the deadline will automatically be rejected.

Email address for submission of Concept note and Full Grant Applications is as follows

Email: sipsgrants@sadc.int

2.2.4. Further information about applications

An information session on this call for proposals will be held on **16th December 2020 at 14.00** hours virtually see link below;

Topic: **SIPS Grant Guidelines information Session**

Time: Dec 16, 2020 14:00 AM Harare, Pretoria

Join Zoom Meeting

<https://us02web.zoom.us/j/83680306651?pwd=YzBGWE5lWWF3QI8yNGVDcEdidWNUUT09>

Meeting ID: **836 8030 6651**

Passcode: **523956**

Join by SIP

83680306651@zoomcrc.com

Questions may be sent by e-mail no later than **7th January 2020** to the below addresses, indicating clearly the reference of the call for proposals:

E-mail address: **tenders@sadc.int** and **gsalima@sadc.int**

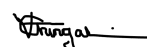
with a copy to: **amorgan@sadc.int**; **bchibambo@sadc.int** and **vchingalawa@sadc.int**

The Contracting Authority has no obligation to provide clarifications to questions received after this date.

Replies to clarifications will be given no later than **14th January 2021 16.00hours**. Closing day for receiving application shall be **28th January 2021 at 14.00 hours**.

To ensure equal treatment of applicants, the Contracting Authority cannot give a prior opinion on the eligibility of lead applicants, co-applicants, affiliated entity(ies), an action or specific activities.

Questions that may be relevant to other applicants, together with the answers, will be published on the SADC Secretariat website. It is therefore advisable to consult the abovementioned website regularly in order to be informed of the questions and answers published.



2.3. EVALUATION AND SELECTION OF APPLICATIONS

Applications will be examined and evaluated by the Contracting Authority. All applications will be assessed according to the following steps and criteria.

- Selection and awards of grants under this support (SIPS) will follow rules and procedures as outlined in the SADC Procurement and Grants Policy 2019 and SADC Procurement and Grants Guidelines 2017. In case of discrepancy between the two, the provisions within the Policy prevail,
- If the examination of the application reveals that the proposed action does not meet the eligibility criteria stated in section 2.1, the application will be rejected on this sole basis.

(1) STEP 1: OPENING & ADMINISTRATIVE CHECKS AND CONCEPT NOTE EVALUATION

During the opening and administrative check the following will be assessed:

- If the deadline has been met. Otherwise, the application will be automatically rejected.
- If the application satisfies all the criteria specified in the checklist in section 7 of Part B of the grant application form. This includes also an assessment of the eligibility of the action. If any of the requested information is missing or is incorrect, the application may be rejected on that **sole** basis and the application will not be evaluated further.

The concept notes that pass this check will be evaluated on the relevance and design of the proposed action.

The concept notes will receive an overall score out of 50 using the breakdown in the evaluation grid below. The evaluation will also check on compliance with the instructions on how to complete the concept note, which can be found in Part A of the grant application form.

The evaluation criteria are divided into headings and subheadings. Each subheading will be given a score between 1 and 5 as follows: 1 = very poor; 2 = poor; 3 = adequate; 4 = good; 5 = very good.

Scores

1. Relevance of the action	Sub-score	30
1.1 How relevant is the proposal to the objectives and priorities of the call for proposals?*	5x2**	
1.2 How relevant to the particular needs and constraints of the target country(ies) or region(s) is the proposal (including synergy with other initiatives and avoidance of duplication)?	5x2**	
1.3 How clearly defined and strategically chosen are those involved (final beneficiaries, target groups)? Have their needs been clearly defined and does the proposal address them appropriately?	5	
1.4 Does the proposal contain specific added-value elements, such as environmental issues, promotion of gender equality and equal opportunities, needs of disabled people, rights of minorities and rights of indigenous peoples, or innovation and best practices and the other additional elements indicated under 1.2. of the guidelines for applicants?	5	
2. Design of the action	Sub-score	20
2.1 How coherent is the overall design of the action? In particular, does it reflect the analysis of the problems involved, take into account external factors and relevant stakeholders?	5x2**	
2.2 Is the action feasible and consistent in relation to the objectives and expected results?	5x2**	

TOTAL SCORE

50

Dringal

* Note: A score of 5 (very good) will only be allocated if the proposal specifically addresses more than one priority as indicated in Section 1.2 (objectives of the programme) of these guidelines.

**these scores are multiplied by 2 because of their importance

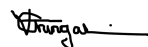
Once all concept notes have been assessed, a list will be drawn up with the proposed actions ranked according to their total score.

Firstly, only the concept notes with a score of at least 30 will be considered for pre-selection.

Secondly, the number of concept notes will be reduced, taking account of the ranking, to the number of concept notes whose total aggregate amount of requested contributions is equal to 300% of the available budget for this call for proposals. The amount of requested contributions of each concept note will be based on the indicative financial envelopes for each lot, where relevant.

After the evaluation of concept notes, the Contracting Authority will send letters to all lead applicants, indicating whether their application was submitted by the deadline, informing them of the reference number they have been allocated, whether the concept note was evaluated and the results of that evaluation.

The evaluation committee will then proceed with the lead applicants whose proposals have been pre-selected.

A handwritten signature in black ink, appearing to read 'Drungas', followed by a horizontal line.

(2) STEP 2: EVALUATION OF THE FULL APPLICATION

Firstly, the following will be assessed:

- If the full application satisfies all the criteria specified in the checklist (section 7 of Part B of the grant application form). This includes also an assessment of the eligibility of the action. If any of the requested information is missing or is incorrect, the application may be rejected on that **sole** basis and the application will not be evaluated further.

The full applications that pass this check will be further evaluated on their quality, including the proposed budget and capacity of the applicants and affiliated entity(ies). They will be evaluated using the evaluation criteria in the evaluation grid below. There are two types of evaluation criteria: selection and award criteria.

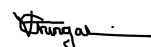
The selection criteria help to evaluate the applicant(s)'s and affiliated entity(ies)'s operational capacity and the lead applicant's financial capacity and are used to verify that they:

- have stable and sufficient sources of finance to maintain their activity throughout the proposed action and, where appropriate, to participate in its funding (this only applies to lead applicants);
- have the management capacity, professional competencies and qualifications required to successfully complete the proposed action. This applies to applicants and any affiliated entity(ies).

The award criteria help to evaluate the quality of the applications in relation to the objectives and priorities set forth in the guidelines, and to award grants to projects which maximise the overall effectiveness of the call for proposals. They help to select applications which the Contracting Authority can be confident will comply with its objectives and priorities. They cover the relevance of the action, its consistency with the objectives of the call for proposals, quality, expected impact, sustainability and cost-effectiveness.

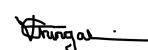
Scoring:

The evaluation grid is divided into sections and subsections. Each subsection will be given a score between 1 and 5 as follows: 1 = very poor; 2 = poor; 3 = adequate; 4 = good; 5 = very good.



Evaluation Grid

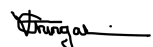
Section	Maximum Score
1. Financial and operational capacity	20
1.1 Do the applicants and, if applicable, their affiliated entity(ies) have sufficient experience of project management?	5
1.2 Do the applicants and, if applicable, their affiliated entity(ies) have sufficient technical expertise? (especially knowledge of the issues to be addressed)	5
1.3 Do the applicants and, if applicable, their affiliated entity(ies) have sufficient management capacity? (Including staff, equipment and ability to handle the budget for the action)?	5
1.4 Does the lead applicant have stable and sufficient sources of finance?	5
2. Relevance of the action	30
<i>Score transferred from the Concept Note evaluation</i>	30
3. Effectiveness and feasibility of the action	20
3.1 Are the activities proposed appropriate, practical, and consistent with the objectives and expected results?	5
3.2 Is the action plan clear and feasible?	5
3.3 Does the proposal contain objectively verifiable indicators for the outcome of the action? Is any evaluation planned?	5
3.4 Is the co-applicant(s)'s and affiliated entity(ies)'s level of involvement and participation in the action satisfactory?	5
4. Sustainability of the action	15
4.1 Is the action likely to have a tangible impact on its target groups?	5
4.2 Is the proposal likely to have multiplier effects? (Including scope for replication, extension and information sharing.)	5
4.3 Are the expected results of the proposed action sustainable?: <ul style="list-style-type: none"> - financially (<i>how will the activities be financed after the funding ends?</i>) - institutionally (<i>will structures allowing the activities to continue be in place at the end of the action? Will there be local 'ownership' of the results of the action?</i>) - at policy level (where applicable) (<i>what will be the structural impact of the action — e.g. will it lead to improved legislation, codes of conduct, methods, etc?</i>) - environmentally (if applicable) (<i>will the action have a negative/positive environmental impact?</i>) 	5
5. Budget and cost-effectiveness of the action	15
5.1 Are the activities appropriately reflected in the budget?	5
5.2 Is the ratio between the estimated costs and the expected results satisfactory?	10
Maximum total score	100



If the total score for section 1 (financial and operational capacity) is less than 12 points, the application will be rejected. If the score for at least one of the subsections under section 1 is 1, the application will also be rejected

Provisional selection

After the evaluation, a table will be drawn up listing the applications ranked according to their score. The highest scoring applications will be provisionally selected until the available budget for this call for proposals is reached. In addition, a reserve list will be drawn up following the same criteria. This list will be used if more funds become available during the validity period of the reserve list.



(3) STEP 3: VERIFICATION OF ELIGIBILITY OF THE APPLICANTS AND AFFILIATED ENTITY(IES)

The eligibility verification will be performed on the basis of the supporting documents requested by the Contracting Authority (see section 2.4). It will only be performed for the applications that have been provisionally selected according to their score and within the available budget for this call for proposals.

- The declaration by the lead applicant (section 8 of Part B of the grant application form) will be cross-checked with the supporting documents provided by the lead applicant. Any missing supporting document or any incoherence between the declaration by the lead applicant and the supporting documents may lead to the rejection of the application on that sole basis.
- The eligibility of applicants and the affiliated entity(ies) will be verified according to the criteria set out in sections 2.1.1, 2.1.2 and 2.1.3.

Any rejected application will be replaced by the next best placed application on the reserve list that falls within the available budget for this call for proposals.

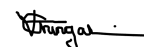
2.4. SUBMISSION OF SUPPORTING DOCUMENTS FOR PROVISIONALLY SELECTED APPLICATIONS

A lead applicant whose application has been provisionally selected or placed on the reserve list will be informed in writing by the Contracting Authority. It will be requested to supply the following documents in order to allow the Contracting Authority to verify the eligibility of the lead applicant, (if any) of the co-applicant(s) and (if any) of their affiliated entity(ies)⁴:

1. The statutes or articles of association of the lead applicant, (if any) of each co-applicant and (if any) of each affiliated entity⁵. Where the Contracting Authority has recognised the lead applicant's, or the co-applicant(s)'s, or their affiliated entity(ies)'s eligibility for another call for proposals under the same budget line within 2 years before the deadline for receipt of applications, it should be submitted, instead of the statutes or articles of association, a copy of the document proving their eligibility in a former call (e.g. a copy of the Special Conditions of a grant contract received during the reference period), unless a change in legal status has occurred in the meantime⁶. This obligation does not apply to Member States which have signed a framework agreement with the SADC Secretariat.
2. For action grants exceeding USD 300 000 and for operating grants above USD 200 000, the lead applicant must provide an audit report produced by an approved external auditor where it is available, and always in cases where a statutory audit is required by SADC or National Law. That report shall certify the accounts for up to the last 3 financial years available. In all other cases, the applicant shall provide a self-declaration signed by its authorised representative certifying the validity of its accounts for up to the last 3 financial years available.

This requirement shall apply only to the first application made by a beneficiary to an authorising officer responsible in any one financial year.

3. The external audit report is not required from (if any) the co-applicant(s) or affiliated entities.
4. A copy of the lead applicant's latest accounts (the profit and loss account and the balance sheet for the last financial year for which the accounts have been closed)⁷. A copy of the latest account is neither required from (if any) the co-applicant(s) nor from (if any) affiliated entity(ies)).
5. Legal entity sheet (see Annex G of these guidelines) duly completed and signed by each of the applicants (i.e. by the lead applicant and (if any) by each co-applicant), accompanied by the justifying documents requested there. If the applicants have already signed a contract with the contracting authority, instead of the legal entity sheet and supporting documents, the legal entity number may be provided, unless a change in legal status occurred in the meantime.
6. A financial identification form of the lead applicant (not from co-applicant(s)) conforming to the model attached as Annex H of these guidelines, certified by the bank to which the payments will be made. This bank should be located in the country where the lead applicant is established.



4 The Contracting Authority may decide not to request supporting documents for applications for a grant not exceeding USD 60 000.

5 Where the lead applicant and/or a co-applicant(s) and or an affiliated entity(ies) is a public body created by a law, a copy of the said law must be provided.

6 To be inserted only where the eligibility conditions have not changed from one call for proposals to the other.

7 This obligation does not apply to natural persons who have received a scholarship or that are in most need in receipt of direct support, nor to public bodies and to international organisations. It does not apply either when the accounts are in practice the same documents as the external audit report already provided pursuant to section 2.4.2.

7. The lead applicant as well as all co-applicants and affiliated entities shall fill in and sign the declaration on honour certifying that they are not in one of the exclusion situations (see Section 2.5.2 of SADC Procurement and Grants Guidelines November 2020)

The requested supporting documents must be supplied in the form of originals, photocopies or scanned versions (i.e. showing legible stamps, signatures and dates) of the said originals.

Where such documents are not in one of the official languages of the SADC Secretariat, a translation into English of the relevant part of these documents proving the lead applicant's and, where applicable, co-applicants' and affiliated entity(ies)' eligibility, must be attached for the purpose of analysing the application.

Where these documents are in an official language of SADC Secretariat other than English, it is **strongly** recommended, in order to facilitate the evaluation, to provide a translation of the relevant parts of the documents, proving the lead applicant's and, where applicable, co-applicants' and affiliated entity(ies)' eligibility, into English.

If the abovementioned supporting documents are not provided before the deadline indicated in the request for supporting documents sent to the lead applicant by the Contracting Authority, the application may be rejected.

After verifying the supporting documents, the evaluation committee will make a final recommendation to the Contracting Authority, which will decide on the award of grants.

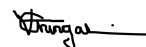
NB : In the eventuality that the Contracting Authority is not satisfied with the strength, solidity, and guarantee offered by the structural link between one of the applicants and its affiliated entity, it can require the submission of the missing documents allowing for its conversion into co-applicant. If all the missing documents for co-applicants are submitted, and provided all necessary eligibility criteria are fulfilled, the above mentioned entity becomes a co-applicant for all purposes. The lead applicant has to submit the application form revised accordingly accordingly.

2.5. NOTIFICATION OF THE CONTRACTING AUTHORITY'S DECISION

2.5.1. *Content of the decision*

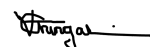
The lead applicants will be informed in writing of the Contracting Authority's decision concerning their application and, if rejected, the reasons for the negative decision.

An applicant believing that it has been harmed by an error or irregularity during the award process may lodge a complaint.



2.5.2. Indicative timetable

	DATE	TIME
1. Information meeting	16 th December 2020	14.00 hours
2. Deadline for requesting any clarifications from the Contracting Authority	7 th January 2021	16.00 hours
3. Last date on which clarifications are issued by the Contracting Authority	14 th January 2021	16.00 hours
4. Deadline for submission of open procedures: applications	28 th January 2021	14.00hours
5. Information to lead applicants on opening, administrative checks and concept note evaluation (Step 1)	11 th February 2021	16.00 hours
6. Information to lead applicants on the evaluation of the full applications (Step 2)	25 th February 2021	16.00 hours
7. Notification of award (after the eligibility check) (Step 3)	12 th March 2021	16.00 hours
8 Contract signature	26 th March 2021	16.00 hours



All times are in the time zone of the country of the Contracting Authority.

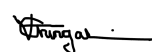
This indicative timetable refers to provisional dates (except for dates 2, 3, and 4) and may be updated by the Contracting Authority during the procedure. In such cases, the updated timetable will be published on the SADC Secretariat website.

2.6. CONDITIONS FOR IMPLEMENTATION AFTER THE CONTRACTING AUTHORITY'S DECISION TO AWARD A GRANT

Following the decision to award a grant, the beneficiary(ies) will be offered a contract based on the standard grant contract (see Annex F of these guidelines). By signing the grant application form (Annex A of these guidelines), the applicants agree, if awarded a grant, to accept the contractual conditions of the standard grant contract.

Subcontracting/secondary procurement

Where implementation of the action requires the beneficiary(ies) and its affiliated entity(ies) (if any) to award procurement contracts, those contracts must be awarded in accordance with article 6 of the Special Conditions of contract to the standard grant contract.



3. LIST OF ANNEXES

DOCUMENTS TO BE COMPLETED

Annex A: Grant Application Form (Word format)

Annex B: Budget (Excel format)

Annex C: Logical Framework (Excel format)

DOCUMENTS FOR INFORMATION⁸

Annex D: Daily allowance rates (Per diem)

Annex E: Guidelines and Checklist for assessing Budget.

Annex F: Standard Grant Contract

- Annex II: general conditions

- Annex IV: standard request for payment

- Annex V: model narrative report

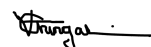
- Annex VI: model financial report

[-Annex VII: model report of factual findings and terms of reference for an expenditure verification]

[-Annex VIII: model financial guarantee]

[-Annex IX: standard template for transfer of ownership of assets]

* * *



⁸ The Contracting Authority must also publish these documents.