Southern Africa Development Community (SADC) Secretariat

REQUEST FOR EXPRESSION OF INTEREST (REOI)

Prequalification for Procurement of Single Framework Contracts for Provision of Travel and Events Management Services to The SADC Secretariat

Reference Number: SADC/3/5/2/17 VOL 1

Issued on: 5th November 2018
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Section I. Instructions to Applicants

A. General

1. Scope of Application

1.1 In connection with the Invitation for Prequalification indicated in Section II, Prequalification Data Sheet (PDS), the Procuring Entity, as defined in the PDS, issues this Prequalification Document (PQD) to applicants interested in bidding for the contracts described in Section VI, Contract Requirements.

1.2 The contract has the number of lots as defined in the PSD.

1.3 Applicants can apply for one, several or for all lots. A separate application must be submitted for each lot.

2. Procurement Rules and Procedures

2.1 The current prequalification process is governed by the SADC Secretariat Procurement Guidelines which can be downloaded from the SADC Secretariat website indicated in the PDS. The Applicants are encouraged to review this document prior to request Procuring Entity any additional information about the procurement processes and procedures.

3. Fraud and Corruption

3.1 The SADC Secretariat requires its staff, as well as the economic operators interested in entering into procurement contracts financed by SADC Secretariat, including their affiliates and subcontractors, to observe the highest standard of ethics during the selection and execution of contracts. In pursuance of this policy, the SADC Secretariat:

(a) defines for the purposes of this provision, the terms set forth below as follows:

(i) “corrupt practice” is the offering, giving, receiving or soliciting, directly or indirectly, of anything of value to influence improperly the actions of another party;

(ii) “fraudulent practice” is any act or omission, including misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a party to obtain financial or other benefits or to avoid an obligation;

(iii) “collusive practices” is an arrangement between two or more parties designed to achieve an improper purpose, including to influence improperly the actions of another party;

(iv) “coercive practices” is impairing or harming, or threatening to impair or harm, directly or indirectly, any party or the property of the party to influence improperly the actions of a party;

(v) “obstructive practice”

(aa) deliberately destroying, falsifying, altering or concealing material evidence to the investigation or
making false statements to investigators in order to materially impede a SADC Secretariat, governmental or independent investigation into allegations of a corrupt, fraudulent, coercive, or collusive practice; and/or threatening, harassing, or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation, or

(bb) acts intended to materially impede the exercise of the SADC Secretariat or governmental or inspection and audit rights.

(b) It will take the following measures against the contractor recommended for award who has, directly or through an agent, engaged in corrupt, fraudulent, collusive, coercive, or obstructive practices in competing for the contract in question;

(i) will reject the bid for award;

(ii) will declare the bidder/the contractor, including its affiliates, ineligible, either indefinitely or for a stated period of time, to become a SADC Secretariat contractor;

(iii) will cancel or terminate any ongoing contract with the bidder /the contractor;

(iv) will request a a the relevant national authorities to conduct a joint investigation with SADC Secretariat to inspect or carry out audits of the bidder /the contractor’ accounting records and financial statements in connection with the contract in question for which it was found guilty of engaging in corrupt, fraudulent, collusive, coercive, or obstructive practices;

(v) will forfeit the bid or performance securities of the bidder /the contractor;

(vi) will suspend any payments due to the bidder/ contractor, under the contract in question or any other contract the bidder/contractor might have with the organization, until the extent of damage caused by the its engagement in corrupt, fraudulent, collusive, coercive or obstructive practices in competing for the SADC Secretariat’s contract are determined and recovered, and

(vii) will sue the bidder /contractor to recover the damages caused by its engagement in corrupt, fraudulent, collusive, coercive or obstructive practices in competing for the contract in question, if they are not fully recovered by the securities and the payments otherwise due to the bidder/contractor.

4. Conflict of

4.1 A bidder or a contractor shall not be allowed to get engaged in any
Sections I. Instructions to Applicants

Interest

procurement process for delivery of any kind of services, goods or works that would be in conflict with their prior or current obligations to other clients, or that may place them in the position of being unable to carry out the contract in the best interest of the Procuring Entity. Without limitation, bidders or contractors shall not be hired under the circumstances set forth below:

(a) Conflict between consulting activities and procurement of goods, works or services (consulting or general). A bidder or a contractor that has been engaged by the Procuring Entity to provide goods, works, or services for the organization, and each of its affiliates, shall be disqualified from providing consulting services related to those goods, works or services. Conversely, a bidder or a contractor hired to provide consulting services for the preparation or implementation of a project, and each of its affiliates, shall be disqualified from subsequently providing goods, works or general services resulting from or directly related to the contractor’s consulting services for such preparation or implementation.

(b) Conflict among consulting assignments: Neither, bidders or contractors (including their personnel and sub-consultants) nor any of their affiliates shall be hired for any assignment that, by its nature, may be in conflict with another assignment of the bidder or contractor. For instance, a contractor assisting Procuring Entity to implement a project shall not be engaged to prepare an independent assessment for the implementation of the same project, or contractors hired to prepare Terms of Reference (TOR) for an assignment shall not be hired for the assignment in question.

(c) Relationship with Procuring Entity’s staff: bidders or contractors (including their personnel and sub-contractors) having business or family relationship with a member of the Procuring Entity’s staff directly or indirectly involved in any part of: (i) the preparation of the TOR or Technical Specification of a contract, (ii) the selection process for such contract, or (iii) the supervision of the contract, may not be awarded the contract, unless the conflict stemming from this relationship has been resolved in a manner acceptable to the Procuring Entity throughout the selection process and the execution of the contract.

4.2 The bidders shall submit together with Form 1 completed the articles of incorporation or documents of constitution, and documents of registration of the legal entity (or entities in case of consortia).

5. Eligible Applicants

5.1 To foster competition, the SADC Secretariat permits all economic operators and individual consultants to be awarded a SADC Secretariat contract.

5.2 However, to ensure efficiency of the procurement processes, the Procuring Entity restricts the bidding process to only prequalified eligible
5.3 All applicants and bidders must not be included in the conditions described below, constituting exclusion criteria:

a) they are being bankrupt or wound up, are having their affairs administered by the courts, have entered into arrangements with creditors, have suspended business activities, are being subject of proceedings concerning those matters, or are being in any similar situations arising from a similar procedures provided for in the national legislation or regulations of the SADC member states;

b) they have been convicted of offences concerning their professional conduct by a judgment which has the force of res judicata; (i.e. against which no appeal is possible);

c) they have been declared guilty of grave professional misconduct proven by any means which Procuring Entity can justify;

d) they have not fulfilled obligations related to the payments of social security contributions or the payment of taxes in accordance with the legal provisions of the country in which they are established or with those countries where the contract is to be performed;

e) they have been the subject of a judgment which has the force of res judicata for fraud, corruption, involvement in a criminal organisation or any other illegal activity detrimental to the Procuring Entity’ financial interests; or

f) they are being currently subject to an administrative penalty.

5.4 Points (a) to (d) shall not apply in case of purchasing supplies on particularly advantageous terms from either a supplier definitively winding up its business activities, or the receivers or liquidators of a bankruptcy, through an arrangement with creditors, or through a similar procedures under the national law.

5.5 The Procuring Entity will accept, as satisfactory evidence, that the applicant or the bidder is not in one of the above situations described in (a), (b) or (e), on submission of a recent extract from the judicial record, or failing that, a recent equivalent document issued by a judicial or administrative authority in the country of origin showing that those requirements are satisfied. The Procuring Entity will accept, as satisfactory evidence, that the applicant or bidder is not in the situation described in (d), on submission of a recent certificate issued by the competent authority of the State concerned. Where no such documents or certificates are issued in the concerned country, and for other cases of exclusion listed above, they may be replaced by a sworn / solemn statement (affidavit) made by the interested party in front of a judicial or administrative authority, a notary, or a qualified professional body in its country of origin or provenance.
5.6 The Procuring Entity takes into account that – as a rule – the exclusion criteria are related to the legal entity/natural person acts acting as a bidder or applicant and not to the representatives in case of legal entities. However, depending on the legislation of the country where the bidder or applicant is legally established and if the Procuring Entity considers necessary or has reasonable doubts concerning the personal situation, the above documents may also relate to natural persons, including company directors or any person with power of representation, decision-making or control in relation to the bidder. Whenever an applicant or bidder, due to its nature (for instance, national public administrations and international organizations), cannot fall into one of the above categories and/or cannot provide the documents indicated above, a simple declaration explaining their situation will suffice.

5.7 For procurement under restricted procedure, the compliance with the eligibility criteria will be assessed during the prequalification phase. Hence, the documentation proving that the applicant does not fall in any of the categories defined in the exclusion criteria, shall be submitted along with the application form for prequalification.

5.8 The date on the evidence or documents provided must be up to one (1) year before the date of submission of the application or proposal. Applicants must, in addition, provide a statement confirming that their overall situation has not weaken in the period since the evidence was drawn up to the date they submitted the bid.

5.9 The above required documents shall be submitted by the applicant, and in case of a joint venture, by all joint venture members. The documents may be originals or copies. If the documents are copies, they shall be certified by a public notary. However, at the Procuring Entity request, the applicant or bidder must be able to provide any original document.

5.10 If the supporting documents are not written in English, an official and certified translation into English must be attached.

5.11 If so stated in the PDS, for contracts with a value less than the international threshold (US$ 300,000) and based on its risk assessment, the Procuring Entity may waive the obligation of submission of the documentary proof for exclusion criteria. However, when this obligation has been waived, the Procuring Entity shall still request a sworn / solemn statement issued by the interested party in front of a judicial or administrative authority, a notary or a qualified professional body from the applicant’s country. Nevertheless, the Procuring Entity – at its own criteria- keeps the right to request bidders documents proving their compliance to the eligibility conditions.

5.12 Contracts may not be awarded to applicants or bidders who, during the procurement procedure:

a) are subject to a conflict of interest;
b) are guilty of misrepresentation when submitting the information required by the Procuring Entity as a condition of participation in the contract procedure, or fail to submit this information;

c) find themselves in any situations of exclusion for the procurement procedure, after the bid or application was submitted.

6. Additional Eligibility Requirements

6.1 In addition to the eligibility requirements stated at ITA 4 above this prequalification process shall consider the eligibility requirements stated in the PDS.

B. Contents of the Prequalification Document

7. Sections of Prequalification Document

7.1 The document for the prequalification of Applicants (hereinafter – “prequalification document”) consists of parts 1 and 2 which comprise all the sections indicated below, and should be read in conjunction with any Addendum issued in accordance with ITA 8.

PART 1 Prequalification Procedures

- Section I. Instructions to Applicants (ITA)
- Section II. Prequalification Data Sheet (PDS)
- Section III Qualification Criteria and Requirements
- Section IV. Application Forms

PART 2 Contract Requirements

- Section V. Contract Requirements

7.2 The “Invitation for Prequalification Applications” issued by the Procuring Entity is not part of the prequalification document. A sample form is provided as an attachment to this Prequalification Document for information only.

7.3 The Procuring Entity accepts no responsibility for the completeness of the prequalification document and its addenda unless they were obtained directly from the Procuring Entity.

7.4 The Applicant is expected to examine all instructions, forms, and terms in the Prequalification Document and to furnish all information or documentation required by the Prequalification Document.
8. Clarification of Prequalification Document

8.1 A prospective Applicant requiring any clarification of the Prequalification Document shall contact the Procuring Entity in writing at the Procuring Entity’s address indicated in the PDS. The Procuring Entity will respond in writing to any request for clarification provided that such request is received no later than fourteen (14) working days prior to the deadline for submission of applications. The Procuring Entity shall forward copies of its response to all applicants who have acquired the prequalification document directly from the Procuring Entity including a description of the inquiry but without identifying its source. Should the Procuring Entity deem it necessary to amend the prequalification document as a result of a clarification, it shall do so following the procedure under ITA 8 and in accordance with the provisions of ITA 17.2.

9. Amendment of Prequalification Document

9.1 At any time prior to the deadline for submission of applications, the Procuring Entity may amend the Prequalification Document by issuing addenda.

9.2 Any addendum issued shall be part of the Prequalification Document and shall be communicated in writing to all who have obtained the prequalification document from the Procuring Entity.

9.3 To give prospective Applicants reasonable time to take an addendum into account in preparing their applications, the Procuring Entity may, at its discretion, extend the deadline for the submission of applications.

C. Preparation of Applications

10. Cost of Applications

10.1 The Applicant shall bear all costs associated with the preparation and submission of its application. The Procuring Entity will in no case be responsible or liable for those costs, regardless of the conduct or outcome of the prequalification process.

11. Language of Application and Communications

11.1 The official language of the procurement processes in SADC Secretariat is the language indicated in the PDS. The communications during the procurement processes shall be written in language stated in the PDS.

11.2 The supporting documents to prove the eligibility and qualifications criteria shall be issued in any SADC Secretariat official languages (i.e: English, French and Portuguese). If the original documents are written in language other than SADC Secretariat official languages, they shall be accompanied by an original certified translation into any of the SADC Secretariat official languages. The cost of the translation shall be borne by the applicants.

11.3 In case of discrepancies between the original language and the language of translation, the language of translation shall prevail.

12. Documents Comprising

12.1 The application shall comprise the following:
Section I. Instructions to Applicants

13. Application Submission Form

13.1 The Applicant shall prepare an Application Submission Sheet using the form furnished in Section IV, Application Forms. This Form must be completed without any alteration to its format be dully stamped and signed and be accompanied by a power of attorney for the authorized representative of the signatory of the application to allow her/him to engage the Applicant into contracts with Procuring Entity and, in case of the Joint Venture/Consortium, by a Joint the JV/Consortium agreement, in accordance with ITA 24.3 (c).

14. Documents Establishing the Eligibility of the Applicant

14.1 To establish its eligibility in accordance with ITA 4, the Applicant shall complete the Application Submission Form (including the eligibility declaration) and Form 1-Applicant Information Form, included in Section IV, and provide the requested supporting documents indicated in these forms.

15. Documents Establishing the Qualifications of the Applicant

15.1 To establish its qualifications to perform the contract(s) in accordance with Section III, Qualification Criteria and Requirements, the Applicant shall provide the information requested in the corresponding Information Sheets included in Section IV, Application Forms.

16. Signing of the Application and Number of Copies

16.1 The Applicant shall prepare one original of the documents comprising the application as described in ITA 12 and clearly mark it “ORIGINAL”. The original of the application shall be typed or written in indelible ink and shall be signed by a person duly authorized to sign on behalf of the Applicant.

16.2 The Applicant shall submit copies of the signed original application, in the number specified in the PDS, and clearly mark them “COPY”. In the event of any discrepancy between the original and the copies, the original shall prevail.

D. Submission of Applications

17. Sealing and Identification of Applications

17.1 The Applicant shall enclose the original and the copies of the application in a sealed envelope that shall:

(a) bear the name and address of the Applicant;

(b) be addressed to the Procuring Entity, in accordance with ITA 18.1; and

(c) bear the specific identification of this prequalification process indicated
Section I. Instructions to Applicants

17.2 The Procuring Entity will accept no responsibility for not processing any envelope that was not identified as required.

18. Deadline for Submission of Applications

18.1 Applicants may always submit their applications by mail or by hand. When so specified in the PDS, applicants shall have the option of submitting their applications electronically, in accordance with electronic application submission procedures specified in the PDS. Applications shall be received by the Procuring Entity at the address and no later than the deadline indicated in the PDS. A receipt will be given for all applications submitted.

18.2 The Procuring Entity may, at its discretion, extend the deadline for the submission of applications by amending the Prequalification Document in accordance with ITA 9, in which case all rights and obligations of the Procuring Entity and the Applicants subject to the previous deadline shall thereafter be subject to the deadline as extended.

19. Late Applications

19.1 Any application received by the Procuring Entity after the deadline for submission of applications prescribed in ITA 18 will be automatically excluded from the evaluation process.

20. Opening of Applications

20.1 Any specific electronic application opening procedures required if electronic submission of applications is permitted pursuant to Sub Clause 18.1 shall be as specified in the PDS. Procuring Entity shall prepare a record of the opening of applications that shall include, as a minimum, the name of the Applicant. A copy of the record shall be distributed to all Applicants.

E. Procedures for Evaluation of Applications

21. Confidentiality

21.1 Information relating to the evaluation of applications, and recommendation for prequalification, shall not be disclosed to Applicants or any other persons not officially concerned with such process until the notification of prequalification is made to all Applicants.

21.2 From the deadline for submission of applications to the time of notification of the results of the prequalification in accordance with ITA 28, any Applicant that wishes to contact the Procuring Entity on any matter related to the prequalification process, may do so but only in writing.

22. Clarification of Applications

22.1 To assist in the evaluation of applications, the Procuring Entity may, at its discretion, ask any Applicant for a clarification of its application which shall be submitted within a stated reasonable period of time. Any request for clarification and all clarifications shall be in writing.

22.2 If an Applicant does not provide clarifications of the information requested by the date and time set in the Procuring Entity’s request for clarification, its application may be rejected.
### 23. Responsiveness of Applications

23.1 The Procuring Entity may reject any application which is not responsive to the requirements of the prequalification document.

### 24. Joint-ventures or Consortia

24.1 When competing for a Procuring Entity contract, any economic operator may submit an application or bid independently or in joint venture or consortium with other economic operators, provided they legally confirm joint and several liabilities for the bid in case of winning a contract for the implementation of the contract.

24.2 A joint venture or consortium may be either a permanent legally established group or a group constituted informally for the purpose to apply, bid and undertake a specific Procuring Entity contract. In every case, all members of a joint venture or consortium are jointly and severally liable to the Procuring Entity in relation to the application, bid, offer or contract for which it was constituted.

Regular collaborators (either direct employees of bidding entity or third-parties collaborators for travel management services) do not fall under the same category as Subcontracts, Joint Ventures and/or Consortium.

24.3 Applications and bids submitted by a joint venture or consortium of two or more economic operators shall also comply with the following requirements:

<table>
<thead>
<tr>
<th>Requirement</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>a)</td>
<td>The application and the bid shall be signed to be legally binding on all members;</td>
</tr>
<tr>
<td>b)</td>
<td>The application and the bid must be accompanied by the original legally binding agreement for the all members; the document has to be certified by a Public Notary or a Commissioner of Oath; and</td>
</tr>
<tr>
<td>c)</td>
<td>The agreement legally binding the members of the joint venture or consortium shall include the following mandatory provisions:</td>
</tr>
<tr>
<td>i.</td>
<td>One of the members shall be nominated in charge, and this nomination shall be evidenced by submitting a power of attorney signed by the legally and authorized signatory members;</td>
</tr>
<tr>
<td>ii.</td>
<td>The member in charge shall be authorized to incur liabilities and receive instructions for and on behalf of any and all the members of the joint venture or consortium. The entire communication during the bidding processes and for the execution of the contract, including payments, shall be made exclusively with the member in charge;</td>
</tr>
<tr>
<td>iii.</td>
<td>If the joint venture or consortium are awarded the SADC Contract for, all members of the joint venture shall be liable jointly and severally for the execution of the contract in accordance with the contractual terms; and</td>
</tr>
<tr>
<td>iv.</td>
<td>The members of the joint venture or consortium are not allowed to leave the joint venture or consortium, and decline their responsibilities, without the Procuring Entity written approval, or</td>
</tr>
</tbody>
</table>
Section I. Instructions to Applicants

until they have been notified by the Procuring Entity that the contract was not awarded to the joint venture or consortium, or in the event they were awarded the contract, until the liability period indicated of the contract expires.

24.4 In case of applications or bids sent by a joint venture or consortium, each member shall demonstrate that fulfils the eligibility criteria set in the ITA 4 and ITA 5 above. If one single member fails to demonstrate the compliance with the eligibility criteria, the whole joint venture or consortium shall be considered non eligible.

24.5 Regarding the compliance with the qualification criteria, an application sent by a joint venture or consortium shall satisfy the qualification requirements as a whole and not as individual member of the joint venture or consortium.

24.6 To avoid distortion of competition and/or corrupt practices, an economic operator and its affiliates, alone or as member of a joint venture or consortium, shall submit only one application for the same Procuring Entity contract.

24.7 Affiliates are the group of companies, firms, associations, etc. where the economic operator or any of the major shareholders of the economic operator owns not more than twenty percent (20%) of the shares or the share capital. A major shareholder is any legal or physical person owing not less than twenty percent (20%) of the shares or the share capital of the economic operator.

24.8 If an economic operator submits, alone or as member of a joint venture or consortium, more than one application for the same contract, all the applications or bids submitted by the economic operator shall be rejected and banned from participating for a minimum of two (2) and a maximum of (5) years in any other Procuring Entity procurement process.

24.9 The restriction concerning the participation in more than one application shall not apply to sub-contractors or personnel.

24.10 The Procuring Entity does not acknowledge or undertake any obligations towards the sub-contractors or personnel of the economic operator participating in a procurement process of the organization.

F. Evaluation of Applications and Prequalification of Applicants

25. Evaluation of Applications

25.1 The Procuring Entity shall use the factors, methods, criteria, and requirements defined in Section III, Qualification Criteria and Requirements to evaluate the qualifications of the Applicants. The use of other methods, criteria, or requirements shall not be permitted. The Procuring Entity reserves the right to waive minor deviations in the qualification criteria if they do not materially affect the capability of an Applicant to perform the contract.
Section I. Instructions to Applicants

25.2 Only the qualifications of subcontractors that have been identified in the application may be considered in the evaluation of an Applicant. However, the general experience and financial resources of subcontractors may not be added to those of the Applicant for purposes of prequalification of the Applicant.

26. Procuring Entity’s Right to Accept or Reject Applications

26.1 The Procuring Entity reserves the right to accept or reject any application, and to annul the prequalification process and reject all applications at any time, without thereby incurring any liability to Applicants.

27. Prequalification of Applicants

27.1 All Applicants whose applications have met or exceeded (“passed”) the specified requirements will, to the exclusion of all others, be prequalified by the Procuring Entity.

28. Notification of Prequalification

28.1 Once the Procuring Entity has completed the evaluation of the applications it shall notify all Applicants the names of those applicants who have been prequalified by publishing on the Procuring Entity website the Shortlist Notice.

28.2 Similarly, Procuring Entity will notify unsuccessful applicants on the reasons which led to their disqualification.

29. Invitation to Bid

29.1 Promptly after the notification of the results of the prequalification the Procuring Entity shall invite bids from all the Applicants that have been prequalified.

29.2 Bidders may be required to provide a Bid Security acceptable to the Procuring Entity in the form and an amount to be specified in the Bidding Documents, and the successful Bidder shall be required to provide a Performance Security to be specified in the Bidding Documents.

30. Changes in Qualifications of Applicants

30.1 Any change in the structure or formation of an Applicant after being prequalified in accordance with ITA 27 and invited to bid shall be subject to a written approval of the Procuring Entity prior to the deadline for submission of bids. Such approval shall be denied if as a consequence of the change the Applicant no longer substantially meets the qualification criteria set forth in Section III, Qualification Criteria and Requirements, or if in the opinion of the Procuring Entity, a substantial reduction in competition may result. Any such changes shall be submitted to the Procuring Entity not later than 14 working days after the date of the Invitation for Bids.

31. Appeals

31.1 The Applicant can appeal a Procuring Entity decisions on evaluation of its application following the procedures stated in the Procurement Guidelines indicated in the ITA 2.1.
### Section II. Prequalification Data Sheet

#### A. General

<table>
<thead>
<tr>
<th>ITA 1.1</th>
<th>Procuring Entity is the Southern African Development Community (SADC)</th>
</tr>
</thead>
<tbody>
<tr>
<td>ITA 1.1</td>
<td>The Contract Title is: Single Framework Contract for Provision of Travel and Events Management Services to the SADC Secretariat</td>
</tr>
<tr>
<td>ITA 1.1</td>
<td>The Contract Identification Number is: SADC/3/5/2/17 VOL 1</td>
</tr>
<tr>
<td>ITA 1.2</td>
<td>Number of Lots: 3</td>
</tr>
<tr>
<td></td>
<td>Lot 1. Provision of Travel Management Services to the Secretariat</td>
</tr>
<tr>
<td></td>
<td>Lot 2. Provision of Events Management to the SADC Secretariat for Events outside Botswana</td>
</tr>
<tr>
<td></td>
<td>Lot 3: Provision of Events Management to the SADC Secretariat for Local Events (within Botswana)</td>
</tr>
<tr>
<td>ITA 1.3</td>
<td>Each legal entity/consortium may apply for One lot or all lots or any combination of Lots.</td>
</tr>
<tr>
<td></td>
<td>The application envelope per lot must be separate and clearly indicate the Lot name and number.</td>
</tr>
<tr>
<td>ITA 2.1</td>
<td>The applicable Procurement Guidelines are Policy on Procurement and Grants, 2016</td>
</tr>
<tr>
<td></td>
<td>The website address is: <a href="http://www.sadc.int/">http://www.sadc.int/</a></td>
</tr>
<tr>
<td>ITA 5.12</td>
<td>The Applicant “shall” have the obligation of submission of the documentary proof for exclusion criteria.</td>
</tr>
<tr>
<td>ITA 6.1</td>
<td>The Applicant must comply with the following additional criteria: the legal entity must be a national, registered and based in of one of the following 16 SADC Member States: Republic of Angola, Republic of Botswana, Union of Comoros, Democratic Republic of Congo, Kingdom of ESwatini, Kingdom of Lesotho, Republic of Madagascar, Republic of Malawi, Republic of Mauritius, Republic of Mozambique, Republic of Namibia, Republic of Seychelles, Republic of South Africa, United Republic of Tanzania, Republic of Zambia and Republic of Zimbabwe.</td>
</tr>
</tbody>
</table>

#### B. Contents of the Prequalification Document
For **clarification purposes**, the Procuring Entity's address is:

The Head of Procurement

Southern African Development Community (SADC Secretariat)

CBD Plot 54385

City: Gaborone

Country: Botswana

Phone: +267 395 1863

Fax: +267 397 2848/318 1070

Attention: Mr. Gift Mike Gwaza.

Email: ggwaza@sadc.int

With copy to: Mr. Purpose Chifani

Email: pchifani@sadc.int

Request for clarifications should be made in writing by latest 16:30 hours local time on Monday, 19th November 2018

The last date for responses from SADC Secretariat is at 16:30 hours local time on Friday, 23rd November 2018

Responses to request for clarification will be published on the SADC website:

http://www.sadc.int/opportunities/procurement/open-procurement-opportunities/

### C. Preparation of Applications

**ITA 11**

The language of the prequalification is: **English**

**ITA 12.1 (d)**

The Applicant shall submit with its application, the following additional documents:

The mandatory requirements as stated in Section III: **Qualification Criteria and Requirements**

**ITA 16.2**

In addition to the original, the number of copies to be submitted with the application is: **One plus one copy on a USB stick**

### D. Submission of Applications
**ITA 18.1**  | The Applicant **shall not** have the option of submitting their applications electronically.  
For **application submission purposes only**, the Procuring Entity's address is:  
The Chairperson  
SADC External Tender Committee  
SADC Secretariat,  
Western Commercial Road (near Lobatse and Siboni Roads)  
CBD Plot 54385  
Gaborone  
Botswana  
It is the responsibility of the bidder to obtain a receipt and ensure that the bidding documents are placed in the tender box.  
The deadline for application submission is:  
Date: Friday, 7\(^{th}\) December 2018  
Time: 16:00 hrs. local time Gaborone  

| ITA 24.3.b | Certification is not required  

| ITA 24.6 | To avoid distortion of competition and/or corrupt practices, an economic operator and its affiliates, alone or as member of a joint venture or consortium, shall submit only one application for the same Procuring Entity contract.  

| ITA 25.2 | Subcontracting the service is not allowed however, requirements supporting coordination and management of events management can be sourced by the main service provider from third parties.

| ITA 27.1 | **A maximum of six firms will be shortlisted per lot.**  
Where more than six firms meet the minimum qualification requirements, the six with more references accepted with International Organizations will be selected. In case less than six have references with International Organizations, the second selection criteria will be the number of references accepted.  
This rule will apply to ALL lots.  

| ITA 29.1 | It is the intention of the Procuring Entity to invite proposals no later than 1 February 2019 |
Section III. Qualification Criteria and Requirements

This Section contains all the methods, criteria, and requirements that the Procuring Entity shall use to evaluate applications. The information to be provided in relation to each requirement and the definitions of the corresponding terms are included in the respective Application Forms.

Contents

1. Eligibility Requirements ................................................................. 21
2. Qualifications Requirements .......................................................... 23
## Section III. Qualification Criteria and Requirements

### 1. Eligibility Requirements for lot 1, 2 and 3

<table>
<thead>
<tr>
<th>No.</th>
<th>Clause</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1</td>
<td>Clause ITA 4</td>
<td>Not be in a conflict of interest position</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Signed copy of Declaration of Conflict of Interest Form by holder of Powers of Attorney</td>
</tr>
<tr>
<td>1.2</td>
<td>Clause ITA 5.3 (a) &amp; (b)</td>
<td><strong>Does not fall into the following situation:</strong> The company and its Directors are being bankrupt or wound up, are having their affairs administered by the courts, have entered into arrangements with creditors, have suspended business activities, are being subject of proceedings concerning those matters, or are being in any similar situations arising from a similar procedures provided for in the national legislation or regulations of the SADC Member States.</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Signed declaration of not falling in category of being in a state of receivership, bankruptcy, liquidation and not having history of directors or firm being convicted in criminal activities</td>
</tr>
<tr>
<td>1.3</td>
<td>Clause ITA 5.3 (c)</td>
<td><strong>Does not fall into the following situation:</strong> The company and its Directors have been convicted of offences concerning their professional conduct by a judgment which has the force of res judicata; (i.e. against which no appeal is possible).</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Signed Statement of declaration of non-involvement and declaration of either the firm and its directors in grave professional misconduct</td>
</tr>
<tr>
<td>No.</td>
<td>Clause</td>
<td>Requirement</td>
<td>Compliance with the requirement</td>
<td>Source of information</td>
<td>Supporting document</td>
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</tr>
<tr>
<td>1.</td>
<td>Clause ITA 5.3 (d)</td>
<td><strong>Does not fall into the following situation:</strong> The company and its Directors have not fulfilled obligations related to the payments of social security contributions or the payment of taxes in accordance with the legal provisions of the country in which they are established or with those countries where the contract is to be performed.</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Tax clearance certificate Social security clearance certificate where applicable and where not applicable, a signed declaration citing legal reasons for non-applicability should be attached</td>
</tr>
<tr>
<td>1.5</td>
<td>Clause ITA 5 (e)</td>
<td><strong>Does not fall into the following situation:</strong> The company and its Directors have been the subject of a judgment which has the force of res judicata for fraud, corruption, involvement in a criminal organisation or any other illegal activity detrimental to the Procuring Entity’ financial interests.</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Signed Statement of declaration of non-involvement, either as a firm and or its directors in fraud, corruption, or involvement with a criminal organisation or illegal activity detrimental to the SADC’s financial interests</td>
</tr>
<tr>
<td>1.7</td>
<td>Clause ITA 5 (f)</td>
<td><strong>Does not fall into the following situation:</strong> the company and its directors have not been debarred from procurement processes at SADC, European Union, World Bank, African Development Bank, SADC partners, and or public procurement regulatory bodies in any SADC member state</td>
<td>Must meet the requirement</td>
<td>Application Submission Form</td>
<td>Signed Statement of Declaration of not having been debarred from participating in procurement processes at SADC, European Union, World Bank, African Development Bank, SADC partners, and or public procurement regulatory bodies in any SADC member state</td>
</tr>
<tr>
<td>1.8</td>
<td>Clause ITA 24.6</td>
<td>One application per applicant per lot.</td>
<td>Must meet the requirement</td>
<td></td>
<td>Supporting Document section: Signed statement of declaration that one application per lot has been submitted</td>
</tr>
</tbody>
</table>
2. Qualifications Requirements

2.1. Qualification requirements for Lot 1 “Travel management”

<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
</tr>
</thead>
</table>
| 2.1.1 | Experience in implementing similar contracts | a) Must have implemented at least three contracts for travel management in the last three years of similar complexity and size  
b) Must have experience in working in SADC area as provider of travel management. At least one of the contracts required must have been implemented in SADC region.  
In case more than six bidders fulfill the conditions, the six with more references with International Organizations will be selected.  
In case less than six have references with international organizations, the second selection criteria will be the number of references accepted.  
Remarks:  
The bidders must give a description of the reference provided. Each reference contract must include at least: Overall preparation.  
- Coordination and follow up  
- Flight booking  
- Assistance for visa  
- Hotel booking  
- Airport and hotel transfers | Must meet the requirement | Form 2 |

Copies of contracts (containing amounts, name of client, nature of service offered, months and years)  
AND  
Acceptance certificates to demonstrate that the contracts indicated are completed and accepted by the Client;  
OR  
Copies of References (containing amounts, name of client, nature of service offered, months and years)  

### Section III. Qualification Criteria and Requirements

#### 2.1.2 Financial Resources

<table>
<thead>
<tr>
<th></th>
<th>i) Minimum 3-year average annual turnover related to the travel contract of USD$3,212,000 within the last three years.</th>
<th>Must meet the requirement</th>
<th>All members together must meet the requirement</th>
<th>Form 3.a)</th>
<th>Translated full audited financial statements following IAS 21( as amended at all times or national accounting standards) of the single bidder or joint consortium members if applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>ii) Access to a dedicated credit line or overdraft facility of a minimum of USD$ 535,000 from a reputable banking institution in the country of operation within SADC</td>
<td>Must meet the requirement</td>
<td>The leader of the JV or Consortia alone must meet at least 70% percentage of the requirement</td>
<td>Form 3.b)</td>
<td>Overdraft or Credit Line Agreement issued by a reputable banking institution in SADC Member state</td>
</tr>
</tbody>
</table>

#### 2.1.3 Personnel Resources:

<table>
<thead>
<tr>
<th></th>
<th>a) The bidder must have at least 15 permanent staff members on 1/09/2018.</th>
<th>Must meet the requirement</th>
<th>All members together must meet the requirement</th>
<th>Form 4 a)</th>
<th>Signed CVs of all staff proposed for assignment</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>b) Provide a staff structure from the 15 permanent staff as indicated in (a) which should at least contain the following key positions:</td>
<td>Must meet the requirement</td>
<td>All members together must meet the requirement</td>
<td>Form 4 b)</td>
<td>Attach consent letter from the collaborator for availability and willingness to participate in project</td>
</tr>
<tr>
<td></td>
<td>• Contract Manager with a minimum of three years’ experience as a Contract Manager or equivalent</td>
<td>Must be kept for the entire duration of contracts.</td>
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</tr>
</tbody>
</table>
### 2.1.4 Professional Capacity

- Must be an authorized provider of travel management according to its own national legislation at least for the last three years.
- It must have IATA registration.
- It must have an internationally accepted CRS (Computer Reservation System).

<table>
<thead>
<tr>
<th>Requirement</th>
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<tr>
<td>All members together must meet the requirement</td>
</tr>
</tbody>
</table>

**Supporting document:**
- Form 5 Updated Annual Travel Association Membership Certificate in a SADC Member state.
- Copy of IATA updated Certified Computer Reservation System (CSR Certificate/Agreement)

### 2.2. Qualification requirements for Lots 2 - “Events Management to the SADC Secretariat for Events within SADC Region and Beyond”

<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td></td>
<td>Single Entity</td>
<td>Joint Venture or Consortium</td>
<td></td>
</tr>
<tr>
<td>2.2.1</td>
<td>Experience in implementing similar contracts</td>
<td>a) Must have implemented at least three contracts for travel management in the last three years of similar complexity and size. The events should have involved the logistics of including conferences, seminars, meetings, trainings and workshops. b) Must have experience working in SADC region as provider of event management at least in one of the contracts In case more than six bidders fulfill the conditions, the six with more references with International Organizations</td>
<td>Must meet the requirement</td>
<td>All members together must meet the requirement</td>
<td>Form 2 Copies of contracts (containing amounts, name of client, nature of service offered, months and years) AND Acceptance certificates to demonstrate that the contracts indicated are completed and accepted by the Client; OR Copies of References (containing amounts, name of client, nature of service offered, months and years)</td>
</tr>
</tbody>
</table>
## Section III. Qualification Criteria and Requirements

<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
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<td>will be selected.</td>
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<td>In case less than six have references with international organizations, the second selection criteria will be the number of references accepted.</td>
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<td></td>
<td>Remarks:</td>
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<td></td>
<td></td>
<td>The bidders must give a description of the reference provided.</td>
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<td></td>
<td>- Every event should be presented as one reference, several events presented as a reference in the application form may be a part of the same contract. Any conference/seminar/meeting/training should be counted as one reference.</td>
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<td>- For the events, the budget presented for each shall include only logistical aspects as listed below.</td>
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<td>- Each event presented as reference must contain at least five of the following activities:</td>
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<td>- Overall preparation.</td>
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<td></td>
<td></td>
<td>- Coordination and follow up</td>
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<td></td>
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<td>- Hotel booking</td>
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<td>- Airport and hotel transfers</td>
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<td></td>
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<td>- Booking of conference facilities and technical equipment</td>
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<td>- Hiring of interpreters</td>
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<td>- Secretariat support</td>
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<td></td>
<td></td>
<td>- Conference kits and/or brochures</td>
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</tbody>
</table>

### 2.2.2 Financial Resources

i) Minimum 3-year average annual turnover related to Events contracts of US$ 1,448,000 within the last three years.  

Must meet the requirement  

All members together must meet the requirement  

Form 3.a)  

Translated full audited financial statements following IAS 21( as amended at all times or national accounting
### Section III. Qualification Criteria and Requirements

<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
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</thead>
<tbody>
<tr>
<td></td>
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<td></td>
<td>The leader of the JV or Consortia alone must meet at least 70% of the requirement standards) of the single bidder or joint consortium members if applicable</td>
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<td></td>
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<td></td>
<td>ii) Access to a dedicated credit line or overdraft facility of a minimum of US$ 241,000 from a reputable financial institution</td>
<td>Must meet the requirement</td>
<td>Form 3.b) Credit Line Agreement or Overdraft Facility from a banking institution registered in SADC member state</td>
</tr>
<tr>
<td>2.2.3</td>
<td><strong>Personnel Resources:</strong></td>
<td>a) The bidder must have at least 15 permanent staff members on 01/09/2018.</td>
<td>Must meet the requirement</td>
<td>All members together must meet the requirement</td>
<td>Form 4 a) Signed CVs of Staff proposed to work on project</td>
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<td>Must be kept for the entire duration of contracts.</td>
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<td>Must meet the requirement</td>
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<td>All members together must meet the requirement</td>
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<tr>
<td></td>
<td></td>
<td>b) Provide a staff structure from the 15 permanent staff as indicated in (a) which should at least contain the following key positions:</td>
<td>Must meet the requirement</td>
<td>All members together must meet the requirement</td>
<td>Form 4 b) Organizational Structure</td>
</tr>
<tr>
<td></td>
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<td></td>
<td>Contract Manager with a minimum of three years’ experience as a Contract Manager or equivalent</td>
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<td>Account Manager with a minimum of three years’ experience as an Account Manager or equivalent</td>
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<td></td>
<td>Back Office Management with a minimum of three years’ experience as a Back Office Manager or equivalent and</td>
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<td></td>
<td>Three travel experts with at least three years Events Management</td>
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<tr>
<td>No.</td>
<td>Subject</td>
<td>Requirement</td>
<td>Compliance with the requirement</td>
<td>Source of information</td>
<td>Supporting document</td>
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<tr>
<td>2.2.4</td>
<td>Professional Capacity</td>
<td>Must be an authorized provider of event management according to its own national legislation at least for the last three years.</td>
<td>Must meet the requirement</td>
<td>All members together must meet the requirement</td>
<td>Form 5</td>
</tr>
</tbody>
</table>

Current and Trading Licenses for the past three years and or industry association license
### 2.3. Qualification requirements for Lot 3 - “Events management within Botswana”

<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
</tr>
</thead>
</table>
| 2.3.1 | Experience in implementing similar contracts | a) Must have implemented at least three contracts for travel management in the last three years of similar complexity and size.  

   b) Must have experience in working in Botswana as a provider of Event Management. At least one of the contracts required must have been implemented in Botswana.  

   In case more than six bidders fulfill the conditions, the six with more references with International Organizations will be selected.  

   In case less than six have references with International Organizations, the second selection criteria will be the number of references accepted.  

   Remarks:  

   The bidders must give a description of the reference provided.  

   - Every event should be presented as one reference, several events presented as a reference in the application form may be a part of the same contract. Any conference/seminar/meeting/training should be counted as one reference.  

   - For the events, the budget presented for each shall include only logistical | Must meet the requirement | All members together must meet the requirement | Form 2 | Copies of contracts (containing amounts, name of client, nature of service offered, months and years)  

   AND  

   Acceptance certificates to demonstrate that the contracts indicated are completed and accepted by the Client;  

   OR  

   Copies of References (containing amounts, name of client, nature of service offered, months and years) |
<table>
<thead>
<tr>
<th>No.</th>
<th>Subject</th>
<th>Requirement</th>
<th>Compliance with the requirement</th>
<th>Source of information</th>
<th>Supporting document</th>
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</thead>
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<td>aspects as listed below.</td>
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<td>- Each event presented as reference must contain at least five of the following activities:</td>
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<td></td>
<td>- Overall preparation.</td>
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<td></td>
<td></td>
<td>- Coordination and follow up.</td>
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<td></td>
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<td>- Hotel booking.</td>
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<td></td>
<td></td>
<td>- Airport and hotel transfers</td>
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<td>- Booking of conference facilities and technical equipment</td>
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<td>- Hiring of interpreters</td>
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<td>- Secretariat support</td>
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<td></td>
<td>- Conference kits and/or brochures</td>
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<tr>
<td></td>
<td></td>
<td>2.2.2 <strong>Financial Resources</strong></td>
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<tr>
<td></td>
<td></td>
<td>i) Minimum 3-year average annual turnover related to Events contracts of US$339,000, within the last three years.</td>
<td>Must meet the requirement                                                                   All members together must meet the requirement</td>
<td>Form 3.a)</td>
<td>Translated full audited financial statements following IAS 21 (as amended at all times or national accounting standards) of the single bidder or joint consortium members if applicable</td>
</tr>
<tr>
<td></td>
<td></td>
<td>ii) Access to a dedicated credit line or overdraft facility of a minimum of US$ 56,000 from a reputable banking institution</td>
<td>Must meet the requirement                                                                   The leader of the JV or Consortium alone must meet at least 70% percentage of the requirement</td>
<td>Form 3.b)</td>
<td>Credit Line Agreement or Overdraft Facility from a banking institution registered in SADC member state</td>
</tr>
<tr>
<td></td>
<td></td>
<td>2.2.3 <strong>Personnel Resources:</strong></td>
<td>Must meet the requirement                                                                   All members together must meet the requirement</td>
<td>Form 4 a)</td>
<td>Signed CVs of staff proposed to work on the project</td>
</tr>
<tr>
<td></td>
<td></td>
<td>a) The bidder must have at least 8 permanent staff members on 01/09/2018.</td>
<td>Must meet the requirement                                                                   All members together must meet the requirement</td>
<td>Form 4 a)</td>
<td>Signed CVs of staff proposed to work on the project</td>
</tr>
<tr>
<td></td>
<td></td>
<td>b) b) Provide a staff structure from the 15 permanent staff as indicated in (a) which should at least contain the basis for the requirements.</td>
<td>Must meet the requirement                                                                   All members together must meet the requirement</td>
<td>Form 4 b)</td>
<td>Signed CVs of staff proposed to work on the project</td>
</tr>
<tr>
<td>No.</td>
<td>Subject</td>
<td>Requirement</td>
<td>Compliance with the requirement</td>
<td>Source of information</td>
<td>Supporting document</td>
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<td>following key positions:</td>
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<td></td>
<td></td>
<td>• Contract Manager with a minimum of two years’ experience as a Contract Manager or equivalent</td>
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<td></td>
<td>• Account Manager with a minimum of two years’ experience as an Account Manager or equivalent</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Back Office Management with a minimum of two years’ experience as a Back Office Manager or equivalent and</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Three experts with at least three years of experience in Events Management</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>2.2.4 Professional Capacity</td>
<td>Must be an authorized provider of event management according to Botswana national legislation at least for the last three years.</td>
<td>Must meet the requirement</td>
<td>Form 5</td>
<td>Trading Licence to Operate Event Management Services in Botswana</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>All members together must meet the requirement</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Section IV. Application Forms

Table of Forms

Application Submission Form

Form 1: Applicant Information Form

Form 2: Experience in implementing similar contracts

Form 3.a): Financial Situation

Form 3.b): Access to credit

Form 4.a): Availability of Personnel

Form 4.b): Availability of Personnel – Expertise availability

Form 5: Professional Capacity – Area of specialization
Application Submission Form

Date: [insert day, month, year]
Contract No. and title: [insert number and title]

To: Southern Africa Development Community Secretariat

1 SUBMITTED by [ie, the identity of the Applicant]

<table>
<thead>
<tr>
<th>Name(s) of legal entity or entities making this application</th>
<th>Nationality*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner in charge *</td>
<td></td>
</tr>
<tr>
<td>Partner 2*</td>
<td></td>
</tr>
<tr>
<td>Etc ... *</td>
<td></td>
</tr>
</tbody>
</table>

*add / delete additional lines for consortium partners as appropriate. Note that a sub-contractor is not considered to be a consortium partner for the purposes of this application form. If this application is being submitted by an individual legal entity, the name of that legal entity should be entered as Partner in Charge (and all other lines should be deleted). Any change in the identity of the Partner in Charge and/or any JV/consortium partners between the deadline for receipt of applications and the award of the contract (other than for reasons of changes to the legal structure of the individual entities concerned) will result in the immediate exclusion of the Applicant from the procurement procedure.

2 CONTACT PERSON (for this application)

<table>
<thead>
<tr>
<th>Name</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Organisation</td>
<td></td>
</tr>
<tr>
<td>Address</td>
<td></td>
</tr>
<tr>
<td>Telephone</td>
<td></td>
</tr>
<tr>
<td>Fax</td>
<td></td>
</tr>
<tr>
<td>e-mail</td>
<td></td>
</tr>
</tbody>
</table>

3 STATEMENT (for this application)

We, the undersigned, apply to be prequalified for the referenced contract and declare that:

(a) we have examined and have no reservations to the Prequalification Documents, including Addendum(s) No(s)., issued in accordance with Instructions to Applicants (ITA) Clause 8: [insert the number and issuing date of each addendum], and we are shortlisted we are committed to deliver the [services/works/goods delete as appropriate]indicated in the Part 2 of this Document.

(b) we are fully aware that, in the case of a Joint Venture/Consortium, the composition of the a Joint Venture/Consortium cannot be modified in the course of the procurement procedure. We are also
aware that the Joint Venture/Consortium partners would have joint and several liability towards the Procuring Entity concerning participation in both the procurement procedure and any contract awarded to us as a result of it.

(c) we, including any subcontractors or suppliers for any part of the contract resulting from this prequalification process, complies with the eligibility criteria stated at ITA 4;

(d) we, including any subcontractors or suppliers for any part of the contract resulting from this prequalification, do not have any conflict of interest, in accordance with ITA Sub-Clause 4.4;

(e) we, including any subcontractors or suppliers for any part of the contract resulting from this prequalification, have not been declared ineligible by the Procuring Entity, or under any SADC country laws or official regulations;

(f) we, in accordance with ITA Sub-Clause 24.1, plan to subcontract the following key activities and/or parts of the works:

[insert any of the key activities identified in Section III- 4.2 (b) which the Applicant intends to subcontract]

(g) we declare that the following commissions, gratuities, or fees have been paid or are to be paid with respect to the prequalification process, the corresponding bidding process or execution of the Contract:

(k) We declare that only one lot has bided for and if discovered that we have bided for more than one lot, our bid be automatically disqualified

<table>
<thead>
<tr>
<th>Name of Recipient</th>
<th>Address</th>
<th>Reason</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>[insert full name for each occurrence]</td>
<td>[insert street/number/city/country]</td>
<td>[indicate reason]</td>
<td>[specify amount in US$ equivalent]</td>
</tr>
<tr>
<td>___________________</td>
<td>______________</td>
<td>___________</td>
<td>__________</td>
</tr>
<tr>
<td>___________________</td>
<td>______________</td>
<td>___________</td>
<td>__________</td>
</tr>
<tr>
<td>___________________</td>
<td>______________</td>
<td>___________</td>
<td>__________</td>
</tr>
</tbody>
</table>

[If none has been paid or is to be paid, indicate “none”.

(h) We understand that you may cancel the prequalification process at any time and that you are neither bound to accept any application that you may receive nor to invite the prequalified applicants to bid for the contract subject of this prequalification, without incurring any liability to the Applicants, in accordance with ITA Clause 26.

Signed [insert signature(s) of an authorized representative(s) of the Applicant ]

Name [insert full name of person signing the application]
In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s
Name [insert full name of Applicant] Address [insert street number/town or city/country address]
Phone:
Fax:
Email:

Dated on [insert day number] day of [insert month], [insert year]

Attached are certified copies of original documents of [in case of Joint Venture/Consortium these documents must be provided for each partner of the Joint Venture/Consortium]

☐ The Certificate to demonstrate compliance with the Eligibility Requirement 1.2, 1.3 and 1.6 references to Clause ITA 5.3 (a), (b) and (e).

☐ The Fiscal Certificate to demonstrate the compliance with the Eligibility Requirement 1.5 reference to Clause ITA 5.3 (d).

☐ The sworn / solemn statement (affidavit) made by the interested party in front of a judicial or administrative authority, a notary, or a qualified professional body in its country of origin or provenance to demonstrate the compliance with the Eligibility Requirement 1.1 reference to Clause ITA 4 and Eligibility Requirements 1.4 and 1.7 reference to Clause ITA 5.3 (c) and (f).

☐ The power of attorney for the authorized representative of the signatory of the application to allow her/him to engage the Applicant into contracts with Procuring Entity.

☐ In case of JV/Consortium, the JV/Consortium agreement, in accordance with ITA 24.3 (c).
Form 1

Applicant Information Form

Date: [insert day, month, year]
Contract No. and title: [insert number and title]
Page [insert page number] of [insert total number] pages

Application is submitted as [“Single Entity” or “Joint Venture/Consortium” delete as appropriate]

(In case of Joint Venture/Consortium) The partner in charge is [insert full legal name]

Applicant’s legal name: [insert full legal name of the Joint Venture/consortium and of each of the partners]

Applicant’s main shareholder[s]: [insert full legal name of all major shareholders of the Joint Venture and of each of the partners] [For this purpose, major shareholder shall be defined as: any legal or physical person which owns no less than twenty percent (20%) of the shares or the share capital of the Applicant. In case of a Joint Venture/Consortium this situation shall be presented for each partner]

Applicant’s Affiliates, in accordance with the ITA 24. 7: [insert full legal name of each affiliate of the Joint Venture/Consortium and of each of the partners]

Applicant’s country of constitution: [indicate country of Constitution of the Joint Venture/Consortium and of each of the partners]

Applicant’s year of constitution: [indicate year of Constitution of the Joint Venture/Consortium and of each of the partners]

Applicant’s legal address in country of constitution: [insert street/ number/ town or city/ country of the Joint Venture/Consortium and of each of the partners]

Applicant’s registration number in the country of constitution [indicate the registration number of the Joint Venture/consortium and of each of the partners]

Applicant’s authorized representative information [of the Joint Venture/Consortium and of each of the partners]
Name: [insert full legal name]
Address: [insert street/ number/ town or city/ country]
Telephone/Fax numbers: [insert telephone/fax numbers, including country and city codes]
E-mail address: [indicate e-mail address]

Attached are certified copies of original documents of [in case of Joint Venture/Consortium these documents must be provided for each partner Joint Venture/Consortium]

☐ Articles of Incorporation or Documents of Constitution, and documents of registration of the legal entity named above, in accordance with ITA 4.2.

Signed [insert signature(s) of an authorized representative(s) of the Applicant]

Name [insert full name of person signing the application]
In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s
Name [insert full name of Applicant] Address [insert street number/town or city/country address]
Dated on [insert day number] day of [insert month], [insert year]
Form 2
Experience in implementing similar contracts

[The following table shall be filled in for the Applicant and for each partner of a Joint Venture/Consortium for each lot]

<table>
<thead>
<tr>
<th>Starting Month / Year</th>
<th>Ending Month / Year</th>
<th>Contract Identification</th>
<th>Role of Applicant</th>
</tr>
</thead>
<tbody>
<tr>
<td>[indicate month/year]</td>
<td>[indicate month/year]</td>
<td>Contract name: [insert full name] Brief description of the contract performed by the Applicant: [describe the scope of the contract performed briefly] Amount of contract: [insert amount in US$ equivalent] Name of the Client: [indicate full name] Address: [indicate street/number/town or city/country] Contact person for references [indicate full name, position and contact points: address, phone, fax, email]</td>
<td>(insert &quot;Contractor&quot; or &quot;Subcontractor&quot; or &quot;Contract Manager&quot; or “Collaborator”)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Contract name: [insert full name] Brief description of the contract performed by the Applicant: [describe the scope of the contract performed briefly] Amount of contract: [insert amount in US$ equivalent] Name of the Client: [indicate full name] Address: [indicate street/number/town or city/country] Contact person for references [indicate full name, position and contact points: address, phone, fax, email]</td>
<td>(insert &quot;Contractor&quot; or &quot;Subcontractor&quot; or &quot;Contract Manager&quot; or “Collaborator”)</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Contract name: [insert full name] Brief Description of the Works performed by the Applicant: [describe works performed briefly] Amount of contract: [insert amount in US$ equivalent] Name of Procuring Entity: [indicate full name] Address: [indicate street/number/town or city/country]</td>
<td>(insert &quot;Contractor&quot; or &quot;Subcontractor&quot; or &quot;Contract Manager&quot; or “Collaborator”)</td>
</tr>
</tbody>
</table>
Section IV. Application Forms

| Contract name: [insert full name] |
| Brief description of the contract performed by the Applicant: [describe the scope of the contract performed briefly] |
| Amount of contract: [insert amount in US$ equivalent] |
| Name of the Client: [indicate full name] |
| Address: [indicate street/number/town or city/country] |
| Contact person for references [indicate full name, position and contact points: address, phone, fax, email] |

Attached are certified copies of original documents of [in case of Joint Venture/Consortium these documents must be provided for each partner of the Joint Venture/Consortium]

☐ Contracts indicated above; and
☐ Acceptance certificates to demonstrate that the contracts indicated are completed and accepted by the Client;

Signed [insert signature(s) of an authorized representative(s) of the Applicant]

Name [insert full name of person signing the application]

In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s Name [insert full name of Applicant] Address [insert street number/town or city/country address]

Dated on [insert day number] day of [insert month], [insert year]
Form 3.a)

Financial Situation

(The following table shall be filled in for the Applicant and for each partner of a Joint Venture/Consortium and all the information must be consolidated in a summary table)

Applicant’s Legal Name: [insert full name]  Date: [insert day, month, year]
Contract No. and title: [insert number and title]
Page [insert page number] of [insert total number] pages

1. Financial data [a summary table and a table for each of the partner shall be included]

[Insert on of the title “Summary Table”, or “Name of the partner : [insert name]]

<table>
<thead>
<tr>
<th>Financial information in (US$ equivalent in 000s)</th>
<th>Historic information for previous [insert number] years, [insert in words] (US$ equivalent in 000s)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Year 1</td>
</tr>
<tr>
<td>Annual Turnover</td>
<td></td>
</tr>
<tr>
<td>Out of which:</td>
<td></td>
</tr>
<tr>
<td>Annual Turnover Specific to the area of the contract</td>
<td></td>
</tr>
</tbody>
</table>

Information from Balance Sheet

Total Assets
Total Liabilities
Net Worth

Information from Income Statement

Total Revenue
Out of which:
Total Operational Revenues
Total Expenses
Out of which:
Total Operational Expenses
Profits Before Taxes
Out of which:
Operational Profit

2. Financial documents

The Applicant and its parties shall provide copies of the balance sheets and/or financial statements for three years pursuant Section III, Qualifications Criteria and Requirements, Sub-factor 2.2. The financial statements
shall:

(a) reflect the financial situation of the Applicant or partner to a JV/Consortium, and not sister or parent companies.

(b) be audited by a certified accountant.

(c) be complete, including all notes to the financial statements.

(d) correspond to accounting periods already completed and audited (no statements for partial periods shall be requested or accepted).

☐ Attached are copies of financial statements (certified copies of: the balance sheets – including including all related notes, audit reports and/or similar statements of the accounts; audited by certified reputable auditors or certified by the fiscal authority of the country where the applicant is registered/ incorporated) for the [number] years required above; and complying with the requirements.

Signed [insert signature(s) of an authorized representative(s) of the Applicant ]

Name [insert full name of person signing the application]

In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s

Name [insert full name of Applicant] Address [insert street number/town or city/country address]

Dated on [insert day number] day of [insert month], [insert year]
Section IV. Application Forms

Form 3.b) Access to credit

(The following table shall be filled in for the Applicant and for each partner of a Joint Venture/Consortium and all the information must be consolidated in a summary table)

Applicant’s Legal Name: [insert full name] Date: [insert day, month, year]
Contract No. and title: [insert number and title] Page [insert page number] of [insert total number] pages

The applicant must provide a certified copy of signed by a financial institution registered in the SADC region that it has access to a credit line or overdraft facility of USD for Lots 1(USD$535,000) and 2(USD$(241,000) and USD$ 56,000 for Lot 3.
Form 4 a)

Availability of Personnel

[The following table shall be filled in for the Applicant and jointly for the Joint Venture/Consortium]

Applicant's/Joint Venture Partner's Legal Name: [insert full name]
Date: [insert day, month, year]
Contract No. and title: [insert number and title]
Page [insert page number] of [insert total number] pages

[Provide information on the availability of the personnel resources over the past [number] years pursuant to Section III, Qualification Criteria and Requirements, Sub-Factor 2.3 a.]

<table>
<thead>
<tr>
<th>Partners</th>
<th>Subject</th>
<th>Year 1</th>
<th>Year 2</th>
<th>Year 3</th>
<th>Year …</th>
<th>Average</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner in Charge: [insert the name]</td>
<td>Permanent Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in travel management (for lot 1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in Conference management (for lot 2)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collaborators: [insert the name]</td>
<td>Permanent Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in global &amp; regional contracts implementation for travel management services (for lot 1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in global &amp; regional contracts implementation for Conference management services (for lot 2)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Collaborators: [insert the name]</td>
<td>Permanent Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in travel management (for lot 1)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Other staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in conference management (lot 2)</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Overall Joint Venture/Consortium</td>
<td>Total Permanent Staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in travel management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Total Other staff</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Out of which staff specialized in event management</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Overall Total</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Signed [insert signature(s) of an authorized representative(s) of the Applicant ]

Name [insert full name of person signing the application]

In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s

Name [insert full name of Applicant] Address [insert street number/town or city/country address]

Dated on [insert day number] day of [insert month], [insert year]
Form 4 b)  
Availability of Personnel – Expertise availability

[The following table shall be filled in for the Applicant, the Collaborators and jointly for the Joint Venture/Consortium]

Applicant's/Joint Venture Partner's Legal Name: [insert full name]
Date: [insert day, month, year]
Contract No. and title: [insert number]
Page [insert page number] of [insert total number] pages

[Provide information that demonstrate availability of expertise indicated in Section III, Qualification Criteria and Requirements, Sub-Factor 2.3 b.]

<table>
<thead>
<tr>
<th>Name of the person</th>
<th>Area of Professional Experience</th>
<th>Position held</th>
<th>Years of relevant professional experience</th>
<th>Professional Qualification</th>
<th>General Qualification</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>Contract manager (for both lots)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Administrative experts (at least 2) (for both lots)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Travel management (at least 3) - for Lot 1</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Conference management (at least 3) – for Lot 2</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Conference management (at least 3) – for Lot 2</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Signed [insert signature(s) of an authorized representative(s) of the Applicant ]
Name [insert full name of person signing the application]
In the Capacity of [insert capacity of person signing the application]
Duly authorized to sign the application for and on behalf of: Applicant’s Name [insert full name of Applicant] Address [insert street number/town or city/country address] Dated on [insert day number] day of [insert month], [insert year]
Form 5
Professional Capacity – Area of Specialization

[The following table shall be filled in Applicant and for each partner of a Joint Venture/Consortium]

Applicant's/Joint Venture Partner's Legal Name: [insert full name]
Date: [insert day, month, year]
Applicant JV Party Legal Name: [insert full name]
Contract No. and title: [insert number]
Page [insert page number] of [insert total number] pages

[Indicate the area specialization which your company had over the past three years pursuant to Section III, Qualification Criteria and Requirements, Sub-Factor 2.4]

<table>
<thead>
<tr>
<th>Sub-factor 2.4</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>The bidder is an authorized provider of travel (lot 1) and/or event management (lot 2 and lot 3) according its own national legislation at least for the last three years (2015, 2016, 2017)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>The bidder has an IATA registration</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>The bidder has and internationally accepted CRS (computer registration system)</strong></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The bidder must provide certified documents proving the above mentioned.

1. Copy of the national authority proving that it is an authorized provider of travel and event management.

2. Copy of the IATA registration.
3. Prove that it works with an internationally compliant CRS.

4. Copy of membership of a Global Association for travel management services (lot 1).

Signed [insert signature(s) of an authorized representative(s) of the Applicant ]

Name [insert full name of person signing the application]

In the Capacity of [insert capacity of person signing the application]

Duly authorized to sign the application for and on behalf of: Applicant’s Name [insert full name of Applicant] Address [insert street number/town or city/country address]

Dated on [insert day number] day of [insert month], [insert year]
**Form 6**  
**SUMMARY OF ATTACHMENTS**

<table>
<thead>
<tr>
<th>Form 1</th>
<th>Name of Attachment</th>
</tr>
</thead>
<tbody>
<tr>
<td>(i)</td>
<td>Certified Articles and Memorandum of Association</td>
</tr>
<tr>
<td>(ii)</td>
<td>Certificate of Incorporation</td>
</tr>
<tr>
<td>(iii)</td>
<td>Copy of Trading Licence</td>
</tr>
<tr>
<td>(iv)</td>
<td>Memorandum of Joint Venture filed with the Companies Registrar if applicable</td>
</tr>
</tbody>
</table>

**Form 2**

| (i) | Certificates of Contract Completion if sole or consortium, whichever is appropriate with respective thresholds as contained in Form 2 |
| (ii) | Copies of ongoing contracts if applicable |

**Form 3(a)**  
Applicants MUST provide **Translated Audited Annual Reports prepared in line with International Accounting Standard (IAS) 1 as amended over time** for the past three financial years. These statement MUST include;

| (i) | Statement of Profit/Loss and Other comprehensive Income |
| (ii) | Statement of Financial Position |
| (iii) | Statement Of Cash Flows |
| (iv) | Statement of Changes in Equity |
| (v) | Notes to Financial Statements |

**Form 3(b)**  
**Access to credit**

| (i) | Certified Credit Agreement or Overdraft Facility Agreement signed and on letter head of a financial institution registered in **SADC** region. Note: each Agreement/Facility has own respective threshold |

**Form 4**

| 4(a) | Signed CVs of staff in format described in Form 4a |
| 4(b) | Signed confirmation of availability of proposed staff in a format described in form 4b |

**Form 5**

| (i) | Three year previous trading licenses indicating travel issued by a Council/City/Municipality or Certificate from Industry Body/Association indicating that the firm has been operating the business of travel and events for the past consecutive three years form the time of bidding responding to a bidding opportunity at SADC Secretariat |
| (ii) | IATA Certificate |
| (iii) | Possession of and Certificate of International Computer Travel Booking/Events Booking Software |
| (iv) | Membership Certificate to Global Association for Travel Management Services |

**Other documentary requirements**

| (v) | Dully filled and signed application forms 1 (a) and 1(b) and others contained in section III (Article 1 to 2.2.4) |
| (vi) | Valid Trading Licence |
PART 2 – Contract Requirements
Section VI. Contract Requirements

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1. Description of the Contract Requirements

SADC is looking for the services of reputable firms to undertake all its travel and events management arrangements. The Secretariat wishes to enter into one single framework contract with a service provider for a minimum period of 24 months. The tender is divided in three lots, one for travel management services and the other two for conference management services (Regional and Local).

The bidders may apply for one lot only or All or any combination of the lots.

Lot 1 Travel Management Services

The activities of the SADC Secretariat are regionally based and the staff members need to travel accordingly. Travel management, as referred to in this TOR, shall apply to all movements or journey of SADC staff and Member States representatives from one place to another for official business purposes, both international and domestic. This travel includes both air and ground transport. These official purposes include, but need not be limited, to the following:

a) Official missions, meetings and various national and international events;
b) Travel for Interviews for both candidates and member states;
c) Travel on Appointment and repatriation of staff and family members;
d) Travel for Home leaves / Home passage, and educational leaves; and
e) Visits to project sites, by either SADC staff or counterparts, or other entities involved in execution of various SADC undertakings.

As a minimum, provision of the following services is required:

- Booking, issuing and delivery of flight/train/ship tickets where applicable with the competent CRS (Computer Reservation System).
- Electronic ticketing
- Booking of accommodation (hotel rooms)
- Providing assistance in obtaining visas.

Occasionally, the travel agency may be required to provide other travel arrangement services not listed above (e.g. Web check in, car rental arrangements, providing information on public transport means at the place of meeting and other information of importance to the traveller).

Lot 2 Events Management Services in SADC Region and beyond

Similarly, Events Management, as referred to in this TOR, shall apply to the management of SADC events such as meetings, conferences, or workshops within SADC region. It involves, planning the logistics and coordinating the technical aspects leading to the event.

The services required under Events Management will relate, but are not limited to, the following key activities:

o Overall preparation of meetings/conferences/workshops in the SADC Region;
Coordination and follow up of each event
- Hotel booking
- Airport and hotel transfers
- Booking of conference facilities and technical equipment (including for interpreters)
- Secretariat support
- Conference kits
- Others related

**Lot 3 Events Management Services in Botswana**

Similarly, **Events Management**, as referred to in this TOR, shall apply to the management of SADC events such as meetings, conferences, or workshops within Botswana. It involves, planning the logistics and coordinating the technical aspects leading to the event.

The services required under Events Management will relate, but are not limited to, the following key activities:
- Overall preparation of meetings/conferences/workshops in the SADC Region;
- Coordination and follow up of each event
- Assistance for visa
- Hotel booking
- Airport and hotel transfers
- Booking of conference facilities and technical equipment (including for interpreters)
- Secretariat support
- Conference kits
- Others related

**Objective of tender**

The overall objective of this assignment is to procure the services of reputable firms through single framework contracts to manage ALL Travel and Event management requirements for the SADC Secretariat for the period of the contract.

The SADC Secretariat herewith invites interested reputable firms to submit Applications for prequalification for the following the contract “**FRAMEWORK CONTRACT FOR THE PROVISION OF TRAVEL AND EVENT MANAGEMENT SERVICES TO THE SADC SECRETARIAT**”.

**Indicative budget**

The indicative maximum budget for the contract is **US$18,500,000** for Lots 1 and 2 and **US$1,500,000** for Lot 3 for a 24 months’ period.

The service provider will liaise closely with the SADC Secretariat before concluding contracts/making payments.

Detailed terms of reference will be made available to short-listed companies.
The selected firm/firms will be provided the space to place an office with the required equipment and at least one staff member permanently at the SADC Secretariat Headquarters in Gaborone.

**NOTE for bidders applying to ALL lots:**

2.2.ii) If a bidder is applying for two or all lots, it does not need to prove access to two credit lines or overdraft of 535000 USD. One would be enough.

2.3.a) Personnel resources: if the company applies for two or all lots, the permanent staff must be at least 20.

2.3.b) Expertise one are common to All lots, therefore the bidder has to comply only with one contract manager and two experts.

2.4 (a). The winning bidder will enter into a fixed lump sum contract. In the event of any need to change prices, the contract price shall not change within the first year of contract. In the event, that there is a need to change the contract price, maximum price variation shall be acceptable only up to plus or minus 5% of original contract price.

2.4 (b). Any single variation to existing contract price shall not exceed 2.5% at any single point in time and drivers for the change in price shall be directly attributable to the pricing structure of the services offered. Any change in price shall last up to 12 months before any additional request to vary the contract price.

2.4 (c). If the price variation request sought exceeds the requirement/conditions under clause 2.4(a & 4b) above, the Secretariat shall terminate the contract within termination notice period agreed in the main contract.